



AGENDA ATTACHMENTS

Finance, Policy, Operations and Legislation Committee

Wednesday, 22 January 2020, 6.00 pm

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FPOL2001-5 BOOYEEMBARA PARK MOUNTAIN BIKE TRAIL WORKING GROUP - TERMS OF REFERENCE

ATTACHMENT 1

Booyeembara Mountain Bike Trail Working Group - Terms of reference

Working groups work collaboratively with council to provide information, support and feedback to assist officers to develop a council strategy or plan, or to develop a specific project.

1. Purpose

- 1.1. The purpose of the Booyeembara Park Mountain Bike Trail Working Group is to work with the City of Fremantle and Consultants to:
- a. Provide a diverse range of stakeholder and community views that will help and inform officers in their development of a concept plan and associated trail management documentation referencing the Western Australian Mountain Bike Management Guidelines.
 - b. Engage with and communicate the draft and final Mountain Bike Trail concept plan and trail management model with the community and stakeholder groups.

2. Outcome

- 2.1. Following collaboration with the Booyeembara Park Mountain Bike Trail Working Group, the City of Fremantle and its Consultants will develop:
- a. A Mountain Bike Trail concept plan
 - b. A Trail management model.

3. Membership

- 3.1. The member representatives shall comprise of:
- a. Elected Members (minimum of two, maximum of six)
 - b. City Officers
 - Manager Parks and Landscape
 - Senior Landscape Architect
 - c. Fremantle Mountain Bike Collective (maximum of three members)
 - d. Booyeembara Park Reference Group / White Gum Valley Precinct Group (minimum of one)
 - e. Fremantle Youth Network (minimum of one)
- 3.2. With approval of the City and when relevant, specialist consultants or other stakeholders who are not members of the working group may be invited to attend meetings on behalf of or in addition to a member.

4. Role of the group

- 4.1. Members are to participate in meetings with a view to achieving the purpose of the working group.
- 4.2. Receive advice and information from officers and consultant/s and provide information and feedback to assist officers with their development of the concept plan and the trail management requirements for the Booyeembara Park Mountain Bike Trail concept.
- 4.3. Provide local, site specific knowledge to the Consultants to assist them with the trail concept planning, design and management.
- 4.4. Provide input to Council through officers, on the content of the Booyeembara Park Mountain Bike Trail project.

5. Presiding member

- 5.1. The presiding member will be appointed at the first working group meeting.
- 5.2. The presiding member facilitates the meeting.

6. Administration

- 6.1. City officers will:
 - a. Provide an agenda to the members before each meeting
 - b. Keep concise notes and register them in the City's record keeping system
 - c. Send the notes to the working group members and relevant stakeholders.

7. Decision making

- 7.1. The working group has no decision making authority.
- 7.2. A majority group consensus is required for suggestions to be progressed on behalf of the group.

8. Frequency of meetings

- 8.1. A minimum of three meetings will be held over the first 6 months of 2020. No meetings will occur in school holidays.

9. Term of membership

- 9.1. The term of membership will be until completion of the Booyeembara Park Mountain Bike Trail Concept Plan and trail management model.
- 9.2. Working Group participants may be invited to convert to a Reference Group to monitor the progress of the project beyond the concept plan stage.

Responsibility and review information	
Responsible officer:	Manager Parks and Landscapes
Document adoption/approval details	Approval/adoption date Proof of adoption/approval - meeting name or document no#
Document amendment details	Amendment approval/adoption date Proof of adoption/approval - meeting name or document no#

**FPOL2001-7 PROPOSED CITY OF FREMANTLE CAT MANAGEMENT LOCAL
LAW 2020**

ATTACHMENT 1

City of Fremantle
Cat Management Local Law 2020

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**CAT ACT 2011
LOCAL GOVERNMENT ACT 1995**

**CITY OF FREMANTLE
CAT MANAGEMENT LOCAL LAW 2020**

Under the powers conferred by the *Cat Act 2011*, the *Local Government Act 1995* and by all other powers enabling it, the Council of the City of Fremantle resolved on [INSERT ADOPTION DATE HERE] to make the following local law.

Part 1 – Preliminary

1.1 Citation

This local law may be cited as the *City of Fremantle Cat Management Local Law 2020*.

1.2 Commencement

This local law comes into operation 14 days after the date of its publication in the *Government Gazette*.

1.3 Application

This local law applies throughout the district.

1.4 Definitions

In this local law unless the context otherwise requires –

Act means the *Cat Act 2011*;

applicant means the occupier of the premises who makes an application for a permit under this local law;

authorised person means a person authorised by the local government to perform the functions conferred on an authorised person under this local law;

cat prohibited area means the land –

- (a) designated as such under clause 2.1; or
- (b) described in Schedule 3;

cat management facility means –

- (a) a facility operated by a local government that is, or may be, used for keeping cats;
- (b) a facility for keeping cats that is operated by a person or body prescribed; or
- (c) a facility for keeping cats that is operated by a person or body approved in writing by a local government;

cattery means any premises where more than 3 cats are kept, bred, boarded, housed or trained temporarily, whether for profit or otherwise, and where the occupier of the premises is not the ordinary owner of the cats;

CEO means the Chief Executive Officer of the local government;

City means the City of Fremantle;

district means the district of the local government;

local government means the City of Fremantle;

owner has the meaning given to it in the Act;

permit means a permit issued by the local government under Part 3;

permit holder means a person who holds a valid permit under Part 3;

premises includes the following –

- (a) land (whether or not vacant);
- (b) the whole or part of a building or structure (whether of a permanent or temporary nature); and
- (c) a vehicle;

RSPCA means the Royal Society for the Prevention of Cruelty to Animals (Inc) of Western Australia;

Schedule means a schedule to this local law;

Scheme means a planning scheme of the local government made by it under the *Planning and Development Act 2005* and its antecedents; and

Veterinarian means a registered veterinary surgeon as defined in section 2 of the *Veterinary Surgeons Act 1960*

Part 2 – Cat control

2.1 Cat prohibited areas

- (1) A cat shall not be in the places specified in Schedule 3 at any time, whether or not under effective control.
- (2) If a cat is in a cat prohibited area in contravention of subclause (1), then the owner of the cat commits an offence unless the owner of the cat has first obtained written authorisation from the City.

Part 3 – Permits for keeping cats

3.1 Interpretation

In this part, and for the purposes of applying the definition of 'cattery', *cat* does not include a cat less than 6 months old.

3.2 Cats for which a permit is required

- (1) Subject to subclause (2) a person is required to have a permit to –
 - (a) keep more than 3 cats on any premises; or
 - (b) use any premises as a cattery or cat management facility.
- (2) A permit is not required under subclause (1) if the premises concerned are –
 - (a) a refuge of the RSPCA
 - (b) a cat management facility which has been approved by the local government;
 - (c) a veterinary surgery.

3.3 Application for permit

An application for a permit under clause 3.2 shall be –

- (a) made in writing by an occupier of the premises in relation to those premises;
- (b) in a form approved by the local government, describing and specifying the number of cats to be kept on the premises;
- (c) accompanied by a brief reason and justification for the request;
- (d) accompanied by the plans of the premises to which the application relates in the form determined by the local government from time to time;
- (e) accompanied by the consent in writing of the owner of the premises where the occupier is not the owner of the premises to which the application relates; and
- (f) accompanied by the application fee for the permit determined by the local government from time to time.

3.4 Refusal to determine application

The local government may refuse to determine an application for a permit if it is not made in accordance with clause 3.3.

3.5 Factors relevant to the determination of application

- (1) In determining an application for a permit the local government may have regard to –
 - (a) the reasons and justification provided for the request;
 - (b) the physical suitability of the premises for the proposed use;
 - (c) the suitability of the zoning of the premises under any Scheme which applies to the premises for the proposed use;
 - (d) the environmental sensitivity and general nature of the location surrounding the premises for the proposed use;
 - (e) the structural suitability of any enclosure in which any cat is to be kept;
 - (f) the likelihood of a cat causing nuisance, inconvenience, or annoyance to the occupiers of adjoining land;
 - (g) the likely effect on the amenity of the surrounding area of the proposed use;
 - (h) the likely effect on the local environment including any pollution or other environmental damage, which may be caused by the use;
 - (i) any submissions received under subclause (2) within the time specified in subclause (2); and
 - (j) such other factors which the local government may consider to be relevant in the circumstances of the particular case.
- (2) The local government may require an applicant to –
 - (a) consult with nearby landowners; or
 - (b) advise nearby landowners that they may make submissions to the local government on the application for a permit within 14 days of receiving that advice, before determining the application for the permit.
- (3) The local government may specify the extent of consultation with nearby residents, as specified in subclause 3.5(2)(a) and may specify which properties should be consulted.

3.6 Decision on application

- (1) The local government may –
 - (a) approve an application for a permit as it was submitted, in which case it shall approve it subject to the conditions in clause 3.7 and may approve it subject to any other conditions it sees fit;
 - (b) approve an application but specify an alternative number of cats permitted to be housed at the address; or
 - (c) refuse to approve an application for a permit.
- (2) If the local government approves an application under subclause (1), then it shall issue a permit to the applicant in the form determined by the CEO.
- (3) If the local government refuses to approve an application under subclause (1) then it shall advise the applicant accordingly in writing.

3.7 Conditions

- (1) Every permit is issued subject to the following conditions –
 - (a) each cat kept on the premises to which the permit relates shall comply with the requirements of the Act;
 - (b) each cat shall be contained on the premises unless under the effective control of a person;
 - (c) the permit holder will provide adequate space for the exercise of the cats;
 - (d) the premises shall be maintained in good order and in a clean and sanitary condition; and
 - (e) those conditions contained in Schedule 1.
- (2) In addition to the conditions in subclause (1) of this clause, a permit may be issued subject to other conditions, as the local government considers appropriate.

3.8 Compliance with conditions of permit

A permit holder shall comply with each condition of a permit.

3.9 Duration of a permit

Unless otherwise specified in a condition on a permit, a permit commences on the date of issue and expires –

- (a) if it is revoked; or
- (b) if the permit holder ceases to reside at the premises to which the permit relates.

3.10 Revocation

The local government may revoke a permit if the permit holder fails to observe any provision of this local law or a condition of a permit.

3.11 Permit not transferable

A permit is not transferrable either in relation to the permit holder or the premises.

3.12 Permit to be kept at premises and available for view

- (1) A permit issued by the local government shall be kept at the premises to which it applies and shall be provided to an authorised person on demand.
- (2) In the case of a registered cattery or cat management facility, the permit shall be displayed in a prominent place within the premises.

Part 4– Offences and penalties

4.1 Serving of infringement notices

An infringement notice served under section 62 of the Act or this local law may be given to a person—

- (a) personally;
- (b) by registered mail addressed to the person; or
- (c) by leaving it for the person at her or his address.

4.2 Objections and Appeals

Any person who is aggrieved by the conditions imposed in relation to a permit, the revocation of a permit, or by the refusal of the local government to grant a permit may object or appeal against the decision under Division 1 of Part 9 of the *Local Government Act 1995*.

4.3 General offence and penalty provisions

- (1) Any person who fails to do anything required or directed to be done under this local law, or who does anything which under this local law that person is prohibited from doing, commits an offence.
- (2) An offence against any provision of this local law is a prescribed offence for the purposes of Section 84 of the Act.
- (3) Unless otherwise specified, any person who commits an offence under this local law is liable on conviction, to a penalty not exceeding \$5,000, and if the offence is of a continuing nature, to a further penalty not exceeding a fine of \$500 in respect of each day or part of a day during which the offence has continued.
- (4) The amount appearing in the final column of Schedule 2 directly opposite an offence described in that Schedule, is the modified penalty for that offence.
- (5) Where an authorised person has reason to believe that a person has committed an offence under this local law in respect of which a modified penalty may be imposed, he or she may issue to that person a notice in the form of Form 6 of Schedule 1 of the *Cat Regulations 2012*.
- (6) Whether or not the modified penalty has been paid, an authorised person may withdraw an infringement notice by sending a notice in the form of Form 7 of Schedule 1 of the *Cat Regulations 2012* to the person named in the infringement notice.
- (7) A penalty for an offence against this local law may be recovered by the local government taking proceedings against the alleged offender in a Magistrate's Court.
- (8) The local government shall cause to be kept adequate records of all infringement notices given, and all modified penalties paid under this local law.

4.4 Defence

It is a defence to a charge of an offence of contravening clause 3.2(1), if the owner charged satisfies the court that at the material time some other person (whom he or she shall identify) over the age of 18 years was the owner of the cat(s).

4.5 Forms

- (1) The issue of infringement notices, their withdrawal and the payment of modified penalties are dealt with in Part 4, Division 4 of the Act.
- (2) An infringement notice in respect of an offence against this local law may be given under Section 62 of the Act and is to be in the form of Schedule 1, Form 6 of the *Cat Regulations 2012*.
- (3) A notice sent under Section 65 of the Act withdrawing an infringement notice is to be in the form of Schedule 1, Form 7 of the *Cat Regulations 2012*.

Schedule 1 – Additional conditions applicable to particular permits

[Clause 3.7]

A. Permit to keep more than 3 cats

Additional conditions:

- (1) In the case of a grouped dwelling where there is no suitable dividing fence or multiple dwellings on the same level, the written consent to the application for a permit of the occupier of the adjoining dwellings has been obtained.
- (2) Without the consent of the local government, the permit holder will not substitute or replace any cat that is the subject of a permit once that cat –
 - (a) dies; or
 - (b) is permanently removed from the premises.

B. Permit to use premises as a Cattery or Cat Management Facility

Additional conditions:

- (1) All building enclosures must be structurally sound, have impervious flooring, be well lit and ventilated and otherwise comply with all legislative requirements.
- (2) There is to be a feed room, wash area, isolation cages and maternity section.
- (3) Materials used in structures are to be approved by the local government.
- (4) The internal surfaces of walls are, where possible, to be smooth, free from cracks, crevices and other defects.
- (5) All fixtures, fittings and appliances are to be capable of being easily cleaned, resistant to corrosion and constructed to prevent the harbourage of vermin.
- (6) Washing basins with a minimum of running cold water are to be available to the satisfaction of the local government.
- (7) The maximum number of cats to be kept on the premises stated on the permit is not to be exceeded.
- (8) A register is to be kept recording in respect of each cat the –
 - (a) date of admission;
 - (b) date of departure;
 - (c) breed, age, colour and sex; and
 - (d) name and residential address of the owner.
- (9) The register is to be made available for inspection on the request of an authorised person.
- (10) Enclosures are to be thoroughly cleaned each day and disinfected at least once a week to minimise disease.
- (11) Any sick or ailing cat is to be removed from the premises or transferred to an isolation cage separated from other cats kept on the premises.
- (12) Any other matter which in the opinion of the local government is deemed necessary for the health and wellbeing of any cat, or person, or adjoining premises or the amenity of the area (or any part thereof).

Schedule 2 – Prescribed offences

[Clause 4.3]

Item No.	Clause No.	Nature of Offence	Modified Penalty
1	2.1	Cat in prohibited area	\$200
2	3.2	Failure of a person to hold a permit when required	\$200
3	3.8	Breach of a condition of a permit	\$200

Schedule 3 – Cat prohibited areas

[Clause 2.1]

Places where cats are prohibited:

#	Common Name	Location	Description
1	Booyeembara Park	80 Montreal Street Fremantle	Reconstructed landscape of natural bushland local to the area. Established to create a representative landscape and increase local biodiversity. Managed as a natural bushland area and refuge for native wildlife, includes formal turfed parkland with native vegetation garden beds.
2	Sir Fredrick Samson Park	McCombe Avenue, Samson	Remnant bushland. Bush Forever site.
3	Bathers Beach Reserve	Arthur Head, Fleet St Fremantle	Reconstructed dune vegetation
4	Port Beach reserve	Port Beach Road, North Fremantle	Reconstructed dune vegetation
5	Leighton Beach Reserve	Port Beach Road, North Fremantle	Reconstructed dune vegetation
6	South Beach Reserve	Ocean Drive, South Fremantle	Reconstructed dune vegetation
7	Cantonment Hill	135 Queen Victoria Street, Fremantle	Reconstructed natural landscape. Bush Forever site.
8	Rocky Bay Reserve	Rocky Bay, North Fremantle	Swan River foreshore and part of the Swan and Canning Riverpark.
9	North Fremantle Foreshore Reserve (including Prawn Bay)	Johannah St, North Fremantle	Swan River foreshore and part of the Swan and Canning Riverpark. Migratory birds.
10	Hollis Park, Sandown Park and other land within the boundary of the former South Fremantle landfill site	Lot 39 Daly Street, 17 Cockburn Road and Hollis Park Reserve Fremantle	Hollis Park, Sandown Park and other land within the boundary of the former South Fremantle landfill site contains habitat and refuge for native wildlife.
11	Royal Fremantle Golf Course,	359 High Street, Fremantle	Managed as a golf course with mature, significant trees providing habitat and refuge for native wildlife.
12	Fremantle Public Golf Course	20 Montreal Street, Fremantle	Managed as a golf course with mature, significant trees providing habitat and refuge for native wildlife.

10

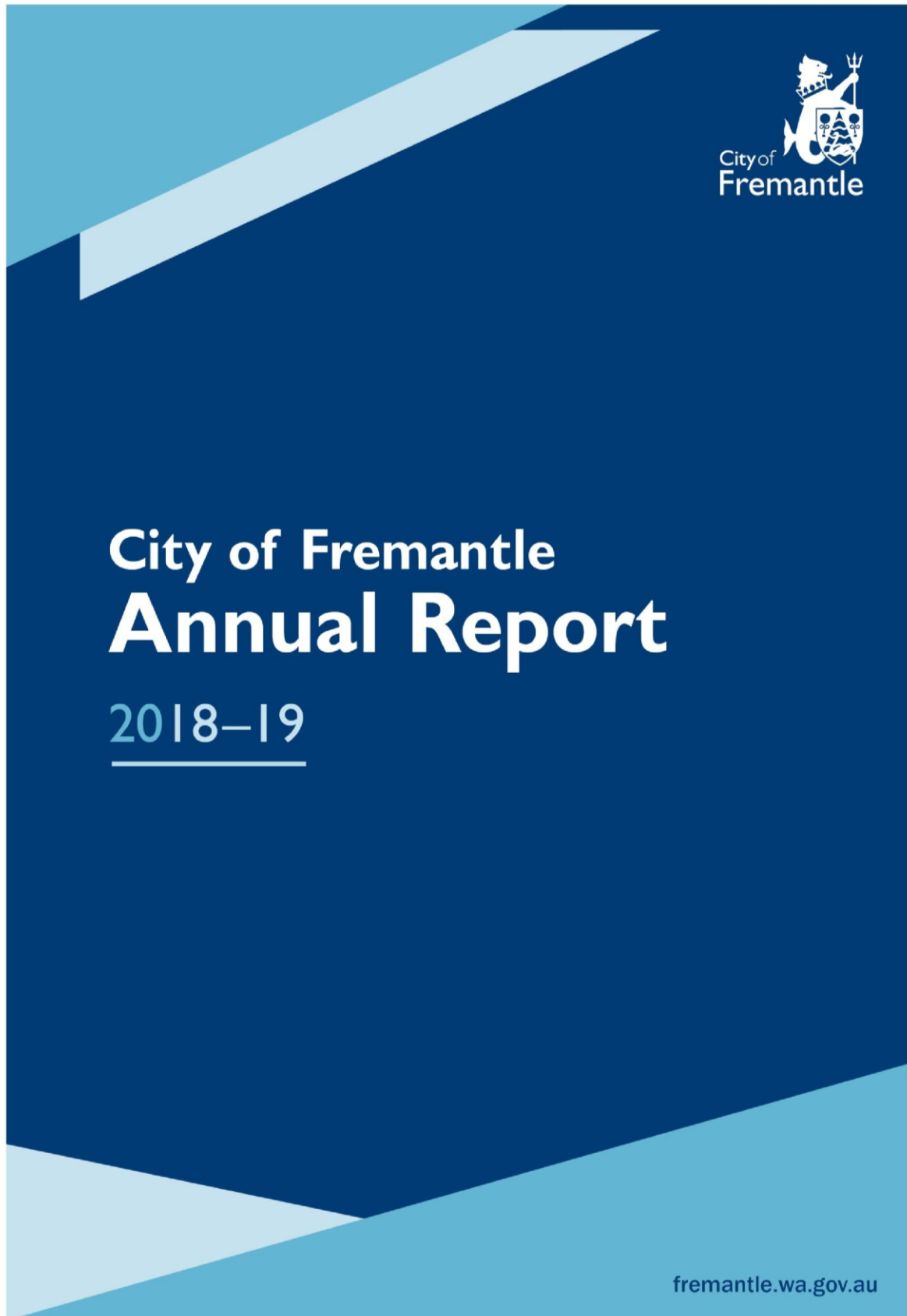
Dated [insert date D/M/Y]

The Common Seal of the City of Fremantle)
was affixed by authority of a resolution)
of the City in the presence of-)

BRAD PETTITT, Mayor

PHILIP ST JOHN, Chief Executive Officer

**FPOL2001-10 ACCEPTANCE OF THE 2018-2019 ANNUAL REPORT AND
SETTING OF DATE FOR 2019 ELECTORS GENERAL MEETING
ATTACHMENT 1 - CITY OF FREMANTLE 2018-2019 ANNUAL REPORT**



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About us

Fremantle profile

Bounded by the Swan River and the Indian Ocean, Fremantle is widely regarded as Perth's second city and is home to the state's busiest and most important cargo port. The port, which has steadily grown from a humble trading post, is now the beating heart of Western Australia's economy.

Fremantle's unique character is captured by its landscape, heritage architecture, music, arts, culture, festivals, retail stores, markets, cafés and restaurants, which all contribute to its village-style atmosphere.

Our proud history

Fremantle's most important assets are its heritage and its people of diverse backgrounds and cultures. Its irresistible character is inviting and rich in history.

Fremantle is an important place for Aboriginal people and lies within the Aboriginal cultural region of Beeliar. Its Nyoongar name is Walyalup (the place of walyo) and its local people are known as the Whadjuk people. To the local Whadjuk people, whose heritage dates back tens of thousands of years, Fremantle is a place of ceremonies, significant cultural practices and trading. Walyalup has several significant sites and features in many traditional stories. Fremantle was established in the Walyalup area in 1829 at the time of European colonisation.

The city's early economy was driven by trade in wheat, meat and wool. By 1900 Fremantle had grown to include many of the landmarks we know today including the Fremantle Harbour, Fremantle Hospital, Fremantle Markets and the railway between the harbour and Perth. At this time the Western Australian gold rush had begun and Fremantle served as a gateway to people heading to the goldfields.

In the lead up to World War II the main industries in Fremantle were shipbuilding, soap boiling, saw milling, smelting, iron founding, furniture making, flour milling, brewing and animal skin tanning.

In the post-war period, Fremantle's suburban areas grew and the city underwent a period of consolidation. As a result of technology advancements within the shipping industry, an ever progressive Fremantle moved to diversify its economy and evolve to create more diverse population driven industries.

In 1987 Fremantle was thrust into the global spotlight when the city hosted the America's Cup defence event, held in Gage Roads offshore from Fremantle harbour. The event saw a large public and private investment in the city and subsequent growth in retail and tourism sectors, leading to the vibrant and culturally rich Fremantle we know today.

Our city today

The City of Fremantle is approximately 18 kilometres southwest of the Perth CBD and includes the suburbs of Beaconsfield, Fremantle, Hilton, North Fremantle, O'Connor,

Samson, South Fremantle and White Gum Valley. The Town of Fremantle was founded in 1871 and gained city status in 1929.

As Perth's second city, Fremantle offers a diverse range of housing options, exceptional access to public transport and a dynamic economy, creating jobs and opportunities that enable Fremantle residents to live, work and play.

The City of Fremantle (the City) employs more than 400 people and services more than 30,000 residents over a land area of 19 square kilometres.

Fremantle is often ranked as the state's most visited tourist destination outside of the Perth CBD. In October 2015, Lonely Planet voted Fremantle as one of the top 10 cities to visit in the world.

Fremantle's rich cultural history has created a city with numerous dining options, a vibrant café and bar scene, and a range of entertainment options. The arts are strikingly represented within the city, and numerous food, arts and music festivals take place in Fremantle each year.

Our exciting future

A key council focus over the last few years has been to sustainably revitalise the city centre.

The strategies implemented, including innovative planning scheme amendments across key non-heritage inner-city areas, have led to a significant increase in investor confidence in Fremantle. As a result there is currently unprecedented investment and renewal underway with the combined level of public and private investment exceeding \$1.3 billion including several civic, commercial, residential and retail developments.

As part of this the City has set ambitious targets for the development of new dwellings, commercial office and retail floor space within the city's central area to be achieved over the next decade. The development pipeline will see the delivery of a mix of civic, commercial and retail projects spanning the next 10 years.

Arguably the most important project is the \$270m renewal of the heart of the city. This project involves the redevelopment of multiple buildings and public spaces in Kings Square and is the largest public-private infrastructure project in Fremantle's history. The City's contribution to this is \$50m and our partners Sirona Capital are investing \$220m.

With levels of development and investment not seen since the America's Cup, Fremantle is on the cusp of a major period of revitalisation that will reinforce its position as a place of great significance to Western Australia, being home to modern facilities and high quality infrastructure.

Our vision

Fremantle: a destination city

- A city that is clever and creative.
- A city that welcomes and celebrates all people and cultures.
- A city that encourages innovation, prosperity and achievement.
- A compassionate city that cares for the wellbeing of our people and the environment we share.
- A city that thrives on diversity, that dares to be different – and delivers on its promises.

Strategic Community Plan

Our highest level plan at the City of Fremantle is our Strategic Community Plan (SCP) which sets out the vision, aspirations and objectives for our community over a 10-year timeframe. The SCP was developed through extensive research and community consultation and in 2018–19 underwent a review to ensure it continues to reflect the priorities of our community.

The City also sets strategic priorities for the medium term to focus the organisation on an annual basis which drives the development of the Corporate Business Plan.

Corporate Business Plan

The Corporate Business Plan (CBP) translates the aspirations of the SCP into operational priorities and articulates how the SCP objectives are to be delivered through services, capital works, priorities and projects. Each of the City's business units has in place an annual service plan that sits under, and informs, the CBP.

The CBP and all business unit service plans are reviewed on an annual basis to ensure the City remains agile and responsive to the changing environmental and community needs.

Our year in review

Message from the Mayor

Looking back over the progress that was made in Fremantle during the 2018–19 financial year brings a great deal of satisfaction.

Some years ago now the Fremantle Council recognised the need for dramatic action to revitalise the city centre and kick-start the local economy.

The council put in place a clear plan to bring life back to Fremantle by attracting more people to live here, work here and play here.

At the time some of the decisions we made were unpopular, and some of them still are, but the evidence of the positive impact of those decisions is now clear.

In 2018-19 the City of Fremantle recorded another strong year for building approvals, with more than \$231 million worth of projects approved for construction.

These figures from Australian Bureau of Statistics followed the record \$313 million worth of building approvals in 2017–18.

Fremantle has recorded of building approvals worth \$1.2 billion in the past five years, with the value of buildings approved for construction topping \$200 million in four of those five years.

After the City of Perth, Fremantle had the highest amount of building approvals per capita in the metropolitan area. Even more impressive is that Fremantle is going against the statewide trend, which has seen building approvals more than halve since 2014.

A key driver in the investment boom Fremantle is experiencing has been the \$270 million Kings Square Renewal project by the City of Fremantle and Sirona Capital.

Over the course of the year Sirona made rapid progress with the redevelopment of the old Queensgate and Myer buildings, with more than 1500 government workers due to relocate to Fremantle in March 2020.

For the City, our old administration building was demolished at the end of 2018, a contract with Pindan Constructions was signed in February 2019 and the start of construction on our new civic building and library was marked with a sod-turning ceremony in April.

The Kings Square Renewal is a genuinely transformational project that will breathe new life into Fremantle's civic heart and be enjoyed by generations to come.

While the City of Fremantle is unashamedly pro-development, as a One Planet council we are also pro-environment and there has been some exciting progress in this area throughout the year.

I was particularly pleased to see that Fremantle ranked in the top five of Perth's best recyclers in new data release by the state government in April, with 54 per cent of household waste diverted from landfill.

This figure will only get better following the introduction of the new three-bin Food Organic Garden Organic (FOGO) waste management system.

We also adopted a new sustainable events policy, which means all City-run events are now single-use plastic free, approved the business plan for the proposed South Fremantle solar farm and took the important step of supporting our Youth Network in its call for action on climate change by joining governments across the world in declaring a climate emergency.

While the success of 2018–19 was pleasing, the coming year will be critical in determining Fremantle's future.

The state government's Westport Taskforce will hand down its final recommendations on the future of Fremantle Port and a new outer harbour at Kwinana – a decision that will have huge implications for Fremantle.

I also look forward to seeing further progress with the upgrade to High Street and the new Fremantle Traffic Bridge, and will continue to advocate for state government support to fix up the Round House and Arthur Head, address coastal erosion at Port Beach and advance the redevelopment of Victoria Quay.

My sincere thanks go to the hard-working staff at the City of Fremantle and also to my fellow council members for their continued friendship and support.

Brad Pettitt

Mayor

Message from the CEO

2018–19 was the first full year for City of Fremantle staff in our temporary home at Fremantle Oval.

Although the former headquarters of the Fremantle Dockers was in no way designed to be a civic building, the City's staff have still been able to deliver a wide range of services at an exceptionally high level, particularly our library and customer service teams.

As always, the climax of the 2018–19 financial year was the adoption of the annual budget for the following year.

The 2019–20 annual budget honoured the commitment to keep rates low while also delivering the game-changing Kings Square Renewal project.

The 1.8 per cent increase adopted in the 2019–20 budget was the second lowest rate increase since 2000. In fact, the three smallest rate increases over the past 20 years have all been delivered in the past three budgets.

The 1.8 per cent rate increase aligned with the Local Government Cost Index prepared by the WA Local Government Association, which takes into account broad indicators such as the Consumer Price Index as well as more specific local government costs like road and bridge construction and street lighting costs.

The fact that we can deliver a transformational development like the Kings Square Renewal project while also keeping rate increases low is a testament to the City's sound management and prudent financial planning.

The City of Fremantle is well known for its innovative approach to tackling some difficult problems, and there is no better example of this than the 'Freo Alternative – Big Thinking About Small Housing' project.

The Freo Alternative is a ground-breaking new approach to infill housing in suburban areas which aims to deliver more diverse and affordable housing in Fremantle while also preserving the amenity that people love about their neighbourhoods.

After years of meticulous planning and community engagement, the changes to our Local Planning Scheme to enact the Freo Alternative were approved by the Minister for Planning in February.

I believe the Freo Alternative provides a model for how all local governments can work with their community to find a way forward on the often contentious issue of infill development.

The high achievement of the City's staff was recognised with a number of awards throughout the year.

In July 2018, McCorkell Constructions, the City's contractor on the \$3.1 million Town Hall restoration project, took out the national prize for 'Best Historic Restoration or Renovation' at the Master Builders Association Excellence in Construction awards.

The City was also recognised for its efforts to become an age-friendly city by taking out the Age Friendly Local Government category at the 2018 WA Seniors Awards, while the One

Day in Fremantle event took out the Promoting Indigenous Recognition category at the Australian Government's 2019 National Awards for Local Government.

The City's commitment to the arts was again been recognised at the second annual State Arts and Culture Partnership Honours and our Leisure Centre lifeguards received a bravery award for saving the life of a swimmer who suffered a seizure while in the pool.

My congratulations to our award winners and to all of the staff at the City of Fremantle on another outstanding year.

Philip St John

Chief Executive Officer

Our Elected Members

as at 30 June 2019

Mayor



Dr Brad Pettitt

Beaconsfield Ward



Cr David Hume



Cr Hannah Fitzhardinge

City Ward



Cr Rachel
Pemberton



Cr Adin Lang

East Ward



Cr Ingrid Waltham
(Deputy Mayor)



Cr Jennifer Archibald

Hilton Ward



Cr Jeff McDonald



Cr Sam Wainwright

North Ward



Cr Bryn Jones



Cr Doug Thompson

South Ward



Cr Andrew Sullivan



Cr Jon Strachan

Kings Square Renewal

The heart of Freo, redesigned for people

After many years of planning, the \$270 million revitalisation of Fremantle's civic and commercial heart continued apace in 2018–19 and is aiming at completion in late 2020.

The largest public-private infrastructure project in Fremantle's history, the partnership between the City of Fremantle and Sirona Capital will transform the heart of the Port City. Residents and visitors will be able to:

Eat and shop – FOMO, a retail and dining experience designed with Freo people in mind, unlike anything seen before in Australia.

Work – new five-star green star commercial spaces including office accommodation for more than 1,500 State Government employees relocating to Fremantle.

Relax – a revamped city square complete with landscaped grassed areas, shady trees, public art and new street furniture.

Play – a major new children's play space and baby change facilities.

Learn and transact – state-of-the-art council customer service and community learning hub, including a new library

Meet – new City administration building with purpose-built indoor and outdoor community spaces and meeting rooms.

The new precinct will also:

Boost the local economy – more than 2,100 new local jobs and an estimated \$358m injected into the local economy

Cater for everyone – designed for accessibility, the new buildings and public spaces will enable people of all ages and abilities to enjoy everything on offer in Kings Square

Embrace technology – Free Wifi throughout the precinct with CCTV and enhanced lighting

Utilise ESD (Environmentally Sustainable Design) principles – Energy efficient building design with the use of renewable energy and water saving technologies

Be sensitive to local heritage - the buildings and public spaces will fit with the unique character and history of Kings Square, enhancing the heritage values of the Fremantle Town Hall and church and becoming Freo's future heritage

More workers, more activity during the working week, more people that may move to Fremantle to be closer to work in the city centre, more shops, more money for the local economy, more indirect jobs created, more community events, improved community safety and a better reputation for Fremantle.

It's a game-changer for Fremantle!

Service snapshot: by the numbers

300 applications for alfresco dining, liquor licenses, temporary food stalls, food businesses and short stay accommodation

389 residential parking permits issued

502,257 people visited Fremantle Leisure Centre

60+ emerging and established local bands performed during Hidden Treasures Festival

93.5% overall customer satisfaction at Fremantle Leisure Centre

18.5 tonnes of mattresses dropped at Fremantle Recycling Centre

13,080 toys loaned through Fremantle Toy Library

57,500 phone calls to customer service

\$50,825 contributed to local groups via the community development grant program

731 new trees planted in Fremantle's suburbs as part of the Urban Forest Plan

918 tonnes of materials collected at Fremantle Recycling Centre

387 participants in disability and inclusion program at Samson Recreation Centre

9,268 callouts for community safety officers

546 building permits issued by the City

21 year milestone celebrated for Fremantle Street Arts Festival

New record for total annual gallery visitation at Fremantle Arts Centre: 106,148 visitors

\$1million in resurfacing and renewal works: that's 26,167m2 of road surface

1,109 clients received assistance from the Fremantle Community Legal Centre

5,111 attendees at Buster It's All About Play sessions

27 carparks managed by the City of Fremantle

10% increase in Fremantle Library membership, to 24,569 members

28,485 people attended the free summer Sunday Music program at Fremantle Arts Centre

\$70k upgrade to change rooms at Gilbert Fraser Reserve in North Fremantle

171 new Australian citizens at City-delivered citizenship ceremonies

4 new electric car charging points installed at Cappuccino Strip car park

135 cubic metres of mulch delivered to properties participating in the City's verge garden assistance scheme

One Day in Fremantle recognised with an Australian Government award for promoting Aboriginal reconciliation

25,000 punnets of strawberries delivered to restaurants and cafes to celebrate Strawberry Sunday in Fremantle

4 lifesavers presented with Royal Lifesaving Society Gold Stars for Bravery for saving the life of a swimmer

95% of the old City of Fremantle building's materials recovered for recycling after it was demolished as part of the Kings Square renewal project

21 exhibitions showcased approximately 300 artists at The Moores Gallery

Highlights and achievements

Awards

- The meticulous restoration of the historic Fremantle Town Hall took out a national construction award. McCorkell Constructions, the City's contractor on the \$3.1 million project, won the 'National Commercial Historical Restoration/Renovation' award at the Master Builders Australia National Excellence in Construction awards.
- Four Fremantle Leisure Centre lifeguards were presented with Royal Lifesaving Society Gold Stars for Bravery for saving the life of a swimmer.
- The City of Fremantle's commitment to the arts was recognised at the State Arts and Culture Partnership Honours for its partnership with local arts and health organisation DADAA.
- The 2019 Street Arts Festival won the Outstanding Event Award at the Fremantle Business Awards.
- One Day in Fremantle event was recognised with an Australian Government award for promoting Indigenous reconciliation. One Day took out the Promoting Indigenous Recognition category at the 2019 National Awards for Local Government.
- The City's efforts to become an age-friendly city were recognised with the Age Friendly Local Government category at the 2018 WA Seniors Awards.

Customer service

In April 2018, the City embarked on a customer service improvement program to improve the way the City of Fremantle delivered customer service across the organisation.

Community perceptions data and customer satisfaction surveys showed 70 per cent customer satisfaction for all council services. Average call wait times in the contact centre were at one minute and abandoned call rates were at 20 per cent with one-in-five calls going unanswered.

The City implemented a customer service improvement plan with the aim to foster a customer-first culture and seek high levels of customer satisfaction from highly performing services across the organisation.

The City of Fremantle wanted to enhance the customer experience and simplify our customers' experience of a complex and complicated organisation with a matrix of services delivered to residents, customers and ratepayers.

Central to the customer service improvement plan were the following service enhancements:

- Establish effective customer contact centre processes through mapping customer journeys and identifying customer pain points and process inefficiencies.
- Implement an enterprise knowledge base system.
- Implement quality of service initiatives and continuous service improvement processes.

The results of our customer-first journey have seen customer satisfaction levels increase significantly from that 70 per cent benchmark and are now sustained at 94 per cent.

Call wait times are at down from an average of one minute to 10 seconds, 9,700 calls have been removed from 2018 call volumes – a 13.5 per cent call reduction in total calls through improving first contact resolution.

A total of 57,500 calls were answered by the customer service team. Setting customer expectation of the City's service standards and keeping customers updated informed is the rule rather than the exception and within one year of implementation there is already a highly effective confluence of systems, people, processes and leadership leading to a customer first approach and an enhanced customer experience.

Features of the customer service initiatives and improvement include:

- A new 1300MYFREO (1300 693 736) phone number to simplify calls to the City.
- Greater online service delivery including a new service request system.
- Expanded communication and engagement platforms and programs.
- Continuing emphasis on customer-first behaviours and focus throughout the organisation.

The City is also preparing to offer online building and planning applications along with a fully integrated and automated customer request management system.

Looking back – month by month

JULY 2018

Kings Square farewells fig trees

Two declining fig trees in Fremantle's Kings Square were scheduled to be removed and replaced with mature trees.

The decision followed an extensive public consultation process in which the community supported removing and replacing the ailing trees rather than trying to manage the ever increasing risks associated with keeping them.

South Terrace upgrade underway

Works began to improve the streetscape along a section of the popular South Terrace café strip in South Fremantle.

The upgrade, at the intersections of South Terrace, Sydney Street and Little Lefroy Lane, featured new road surfaces and footpaths painted in vibrant colours inspired by Fremantle's street art.

The upgrade also included new bike racks and seating, street trees, rubbish bins and drainage improvements.

Smooth transition for care services

Home and Community Care services previously provided by the City of Fremantle officially transitioned to Amana Living.

The City worked closely with Amana Living to ensure a seamless transition for Fremantle's 85 HACC clients.

Fremantle Community Care client Sandra Cockroft said she was very comfortable with the new arrangement.

New pocket park in White Gum Valley

Families in White Gum Valley made the most of the school holidays to enjoy the City of Fremantle's latest pocket park.

The park features a boat and birds nest swing to play on, as well as a timber deck overlooking an existing drainage basin, park benches, paths and native plants.

Local White Gum Valley dad Mark Taylor said the pocket park was a welcome addition to the area.

AUGUST

Electric motors running on Cappuccino Strip

New electric car charging points went live at Fremantle's Cappuccino Strip car park.

The four 22 kilowatt charging points are compatible with most electric vehicles, with a one hour charge giving between 18–40 kilometres of driving distance, depending on the car.

The chair of the WA branch of the Australian Electric Vehicles Association Richard Baird said the new charging points would be greatly appreciated by the owners of electric cars.

New record for building approvals

Building approvals in Fremantle hit another record high with new figures showing a total of \$313 million worth of residential and commercial property developments was approved for construction during the 2017–18 financial year.

The growth in Fremantle bucks the Western Australian trend which saw building approvals fall by 9.2 per cent over the past year according to the WA Treasury.

"Fremantle's record \$1.3 billion development pipeline has been well publicised but what we're seeing now is these plans being converted into bricks and mortar developments, delivering new residents, workers and activity to central Freo," Mayor Brad Pettitt said.

Oval redevelopment goes to next phase

Redevelopment of the historic Fremantle Oval precinct took the next step.

For the past nine months a reference group with representatives from the City, state government departments, local sporting clubs, Notre Dame University, Fremantle Prison and Fremantle Chamber of Commerce had been working to develop the broad vision and design principles for the redevelopment.

The Fremantle Council endorsed that vision and authorised the City's chief executive officer to form a partnership approach with the state government's land development agency Landcorp to progress the plan.

SEPTEMBER

Strawberry Sunday

Fremantle became Strawberry Central to show support for WA strawberry growers affected by the 'needle in a strawberry' crisis.

A total of 25,000 punnets of local strawberries were delivered to restaurants and cafes along the Cappuccino Strip, who joined in by creating strawberry-inspired dishes and giving away strawberries to customers.

Fremantle-based strawberry distributor John Da Silva said Strawberry Sunday was a way for people to show their support for local growers affected by the strawberry contamination scare.

Eye on safety

Fremantle's network of security cameras was programmed to be expanded following the adoption of a new CCTV strategy by Council.

The City of Fremantle CCTV Strategy 2019–23 was prepared in consultation with WA Police and provides for the installation of an additional 25 fixed CCTV cameras throughout the city centre.

Deputy Mayor Ingrid Waltham said expanding the CCTV network was all part of the City's ongoing commitment to keeping Fremantle safe.

Solar farm business plan

The proposed solar farm on the former South Fremantle landfill site moved forward with Fremantle Council approving the business plan for the project.

The proposed farm will cover approximately 8 hectares of the 19.4 hectare landfill site on Cockburn Road and produce up to 4.9 megawatts of power.

Deputy Mayor Ingrid Waltham said while the approval of the business plan brought the City a step closer to achieving its preference for locally-sourced green power, the lease with Epuron would not be executed until all of the environmental approvals for the project are achieved.

OCTOBER

Big fun for small people

The City's toy library which is the biggest in WA held a successful open day on 4 October, with a huge range of toys, costumes, construction sets, musical instruments and puzzles.

Early Childhood Programs Officer John Geijsman said joining the toy library was a great way for kids and parents to avoid toy burnout.

"A lot of toys get hammered a fair bit and using our toys means you can get a fresh batch of toys every three weeks," Mr Geijsman said.

Last days for old Council building

The 1960s-built City of Fremantle administration and library building in Kings Square was cleared to be demolished as part of the Kings Square renewal project.

The building was assessed as being asbestos-free, following a four-month asbestos removal program to prepare it for the final demolition phase.

Importantly, much of the building materials were earmarked for recycling (see December).

Streetball hits South Beach

South Beach came alive when the first ever Fremantle 3x3 street basketball competition hit the South Beach sports court.

The mixed competition featured three different age groups: 12–15 years, 16–20 and over 20.

Basketball WA participation manager Michael Cake said: “It’s an exciting, fast brand of basketball. It’s about enhancing our vision of taking basketball back to the streets.” The program has since proven enduringly popular.

Urban forest takes root

More than 1,800 trees were planted over 12 months as part of the plan to create an urban forest in Fremantle.

In the 2017–18 financial year, a total of 714 trees were planted by the City of Fremantle on residential verges and in local parks, while another 92 were added as part of the landscaping component of City projects like pocket parks, car parks and walkways.

In addition, the City also planted 12,000 plants - including 1,015 trees - in dunes, bushland and the river foreshore during nine community planting days and 21 volunteer planting days with conservation volunteers and local schools.

Mythical beast appears

A huge bronze sculpture titled ‘Chimera’ was installed in Pioneer Park after being loaned to the City of Fremantle by WA sculpture lover Kerry Harmanis.

Standing two metres tall, three metres long and weighing more than a tonne, Chimera is a representation of a mythical beast with the head of a lion, body of a goat and the tail of a serpent.

The original version of the work, titled ‘The Shimmer’, was created out of cardboard and papier-mâché by Fremantle-based artist Susan Flavell in 2014, and was exhibited at the Kidogo Arthouse at Bathers Beach in 2015 as part of the Sculpture at Bathers exhibition.

NOVEMBER

Italian ‘sister’ guests arrive

The City of Fremantle hosted some special guests from Italian Sister City Capo d’Orlando.

Anita Paparone, representing the Mayor of Capo d’Orlando Dr Francesco Ingrassia, and Comandante Maria Teresa Castano were invited to Fremantle to celebrate the 70th anniversary of the Blessing of the Fleet.

The tiny statue of the Madonna di Capo d’Orlando was gifted to Fremantle in 1952 and continues to be a focal point of the annual Blessing of the Fleet procession.

Support for Uluru Statement

The City of Fremantle joined organisations across Australia in a national week of action to voice their support for the Uluru Statement from the Heart.

Council voted to support the Uluru Statement following a motion led by Cr Rachel Pemberton.

Splash of colour completes upgrade

A splash of colour provided the finishing flourish to the City of Fremantle's streetscape enhancements on the popular South Terrace café strip in South Fremantle.

The upgrade, between Sydney Street and Little Lefroy Lane, features new road surfaces and footpaths painted in vibrant colours inspired by Fremantle's street art.

Fremantle Mayor Brad Pettitt said the changes had created a pedestrian-friendly environment that supported South Fremantle's street life.

Car park gets heart of glass

In another demonstration of the City's commitment to sustainability, recycled glass was used in the resurfacing of the car park at the North Fremantle Post Office.

The car park, on the corner of Queen Victoria Street and Tydeman Road, was resurfaced using a warm asphalt mix which included 10 per cent recycled crushed glass as a substitute for traditional crushed granite aggregate.

'No plastic' makes events fantastic

In November 2018, Council adopted a Sustainable Events Policy to guide City-run events and events approved by the City.

Under the policy, the sale or distribution of single-use plastics will be banned from City of Fremantle run events, along with balloons, confetti and polystyrene and Styrofoam food and drink containers.

DECEMBER

Shoplift crackdown

A crackdown on shoplifting and anti-social behaviour in Fremantle was hailed as another example of the benefits of the partnership between the City of Fremantle's Community Safety Team and local police.

The three-week operation resulted in more than 70 charges being laid by Fremantle Police, including 30 for retail theft offences.

Fremantle Police Investigations Manager Detective Sergeant Phil Gazzzone said the partnership we have with the City through the Community Safety Team and the CCTV network, plus the sharing of information with retailers, "helps us to connect the dots far more efficiently and bring some of these serial offenders to justice."

Demolition complete

The demolition of the City of Fremantle's old administration building in Kings Square was complete, with 95 per cent of the building's materials recovered for recycling.

A total of 6,443 tonnes of material was removed from the site, including 5841 tonnes of bricks and concrete, 294 tonnes of steel and 83 tonnes of general waste.

JANUARY 2019

Donate Without Doubt delivers \$17,000

Donations to provide assistance and support to the homeless and disadvantaged in Fremantle through the City's Donate Without Doubt program reached more than \$17,000.

The program started in February 2016 as a way for residents and visitors to Fremantle to assist people in need while having confidence their donation would be put to good use.

One Day does it again

One Day in Fremantle continued to be a moving and memorable event providing an opportunity for the community to come together and celebrate a day of diversity and promote the cause of reconciliation with headline acts including Montaigne, Adrian Eagle, Emily Wurramara, as well as local acts the Spring Peaks and the Hunting Birds.

Headline act Montaigne said she was very proud to be part of One Day. WA Music Industry Award winning Noongar singer Gina Williams acted as MC and performed for the third time, with Dr Richard Walley OAM and Marie Taylor delivering a Welcome to Country.

"I love being part of this ever-growing event, born out of an ethos of respect and inclusivity, and I feel proud the City of Fremantle continue to lead the charge in the national conversation of reconciliation and healing," Gina Williams said.

Salute to top citizens

An advocate dedicated to preventing Aboriginal families from being evicted from their homes was named Fremantle's Citizen of the Year. Jennifer Kaeshagen is the founder and director of the First Nations Homelessness Project, which supports at-risk families and specialises in helping families avoid eviction from public housing.

Nurse and midwife Ronelle Brossard was named Fremantle's Senior Citizen of the Year for her decades-long commitment to providing culturally diverse women access to health and well-being support services.

Fremantle Young Citizen of the Year award was presented to local Nyoongar woman Sally Gamble, who works with the Fremantle Child and Adolescent Mental Health Service and volunteers her time with the Hilton PCYC.

FEBRUARY

Green light for Freo Alternative

The City of Fremantle's ground-breaking new approach to infill housing in suburban areas, called the 'Freo Alternative – Big Thinking about Small Housing', was made official following approval by the Minister for Planning.

The Executive Director of the Property Council, Sandra Brewer, said the approval of the Freo Alternative was a welcome development.

"The Freo Alternative is a good initiative and will result in extra housing that suits the local community and will be welcomed by Freo locals."

Operation: Street Doctor funding

A pledge of support for the Freo Street Doctor shaped to fill a funding gap left by the state government.

Council voted to support a \$20,000 donation to keep the Freo Street Doctor operating.

The donation, subsequently approved in the 2019-20 budget, supported indirect costs like the running costs of the two Freo Street Doctor vehicles, the salaries of outreach workers, clinical consumables and IT costs.

Building contract signed

The transformation of Fremantle's CBD entered an exciting new phase with the contract signed for Pindan Constructions Pty Ltd to build the new civic centre and library in Kings Square.

Pindan Managing Director George Allingame said: "We're excited by the opportunity to build what will become an iconic civic building for Fremantle."

Trash becomes treasure

There were bargains galore to be found at the new Reuse Shop at the City of Fremantle's recycling centre.

The Reuse Shop officially opened with a wide range of goods for sale – including furniture, camping gear, surf boards, gardening equipment, toys, books, DVDs and musical instruments.

Recycling centre officers go through the bulk waste during the week to separate and recover as much material as possible, select items that are still in good working order and clean them up for sale.

Film friendly Freo

Fremantle confirmed its intent to become a film-friendly city after Council unanimously voted to develop a 'Film Friendly Freo' policy.

The film policy, proposed by Councillor Hannah Fitzhardinge, would make it quicker and easier for film-makers to gain approvals and support from the City to film in Fremantle.

The council's decision coincided with a visit to Fremantle of a delegation of some of China's leading film production and financing companies.

MARCH

Parking made easier

Finding a car park was made easier via the City's new PayStay parking app.

Accompanied by new signage around Fremantle, the app helps visitors and shoppers find and pay for parking using their mobile phone.

New life for Old Synagogue

A proposal to breathe new life into an iconic Fremantle heritage building was approved by Council.

The plans approved involved converting the old Fremantle Synagogue, on the corner of South Terrace and Parry Street, into a new restaurant and hospitality venue.

Bike bonus

The City was awarded a \$175,000 grant in the latest round of the state government's WA Bike Network grants scheme.

The grant funding was flagged for safety improvements at the busy intersection of Queen Victoria Street, Parry Street and Adelaide Street.

Deputy Mayor Ingrid Waltham said the funding would help to make Fremantle a more bike-friendly city.

Buster breaks records

The City of Fremantle's Buster – It's All About Play program proved more popular than ever with local families after breaking attendance records at its summer locations.

City of Fremantle Community Development Manager Beverley Bone said a turnout of more than 100 people at Fremantle Arts Centre at an event in March was a record-breaker.

"Our other summer locations have also seen excellent attendances with a record 53 people at Moorni Boorne Park and 86 at Leighton Beach, so it was fantastic to see so many families enjoying Buster," Ms Bone said.

Footpath has rubber soul

The City continued to pioneer innovative use of recycled materials in local infrastructure projects, with a footpath in North Fremantle being paved with rubber from recycled tyres.

The paving used along Thompson Road in North Fremantle was similar to the rubber softfall commonly used in children's playgrounds.

As well as making use of recycled materials, the flexible rubber footpath also allows the trees along the path to continue to grow without creating dangerous tripping hazards and ongoing maintenance issues.

Cruise ship season sets

Viking Sun's departure in March was the last of 35 cruise ship calls in Fremantle this summer, with a number of ships visiting the port for the first time.

Fremantle Mayor Brad Pettitt said cruise ships made a valuable contribution to the local economy.

"The value of the cruise ship industry to Fremantle is estimated to be around \$238 million per annum, with around 88,000 passengers visiting the port each year," Mayor Pettitt said.

APRIL

This is Fremantle

A new marketing brand was launched to attract more visitors and reinforce Fremantle's status as a major tourism destination.

Fremantle Mayor Brad Pettitt said the This is Fremantle brand highlighted the City's vibrancy and culture, and also captured Fremantle's proudly independent spirit.

The new brand was the culmination of a six month project delivered by the City of Fremantle, the City's Destination Marketing Working Group and award-winning creative agency Juicebox.

Sod turns on new civic centre and library

A sod turning ceremony at Kings Square marked the start of construction on the City of Fremantle's new civic centre and library.

Fremantle Mayor Brad Pettitt said it was a historic moment.

"The Fremantle Town Hall has been standing proudly in Kings Square for well over a hundred years," Mayor Pettitt said.

"It's my hope that a hundred years from now our new civic centre and library building will still be standing alongside it, and will be regarded with the same love and affection."

Youth Network kicks off

Fifteen young people joined together to form the City's new Fremantle Youth Network.

Young people with a connection to Fremantle through their home, school or work were invited to apply and have their say on youth community issues.

The inaugural group was comprised of members aged between 12-19 years from Fremantle College, John Curtin College of the Arts, Notre Dame University, Curtin University and other schools outside Fremantle.

Recycling's ripper rating

Local residents ranked in the top five of Perth's best recyclers in new data released by the state government.

Fremantle came in fifth on the list of the metro area's best recyclers, with 54 per cent of household waste diverted from landfill.

The overall diversion rate covers all household waste, including the materials collected from household bins and verge collections.

Festivals galore

The International Street Arts Festival was back, bringing a tonne of free laughs and awe-inspiring entertainment to festival-goers.

Over four days, from Good Friday to Easter Monday, some of the best buskers from around the world performed more than 100 shows across various Fremantle locations.

MAY

New Age Friendly City Plan

Ensuring older people can live full and healthy lives and remain active in their community was the goal of the new Age Friendly City Plan adopted by Fremantle Council.

Through the plan, the City will aim to decrease loneliness, increase social participation and volunteering, provide inter-generational and cross-cultural activities and improve communication about services and opportunities for people over the age of 55.

More than 150 people were engaged either online, through surveys, at events or through one-on-one meetings to help inform the plan.

Ales and tales

Fremantle Library and Little Creatures brewed something special for the 2019 Australian Heritage Festival at the Ales and Tales: A Malty-Cultural Journey community event.

The surprising collaboration came from Fremantle Library's initiative for developing programs that appeal to different demographics in the community.

Mayor Brad Pettitt said Fremantle Library wanted to shine a light on craft brewing, which was an important part of Fremantle's history and economy.

Verges get makeover

More than 30 households across Fremantle gave their verges a makeover.

The City's Verge Preparation Assistance Scheme is one of a number of incentives the City offers residents to establish a verge garden.

Under the scheme, the City assists eligible residents to prepare their verge by removing soil, grass and vegetation and delivering free mulch.

In total, 38 properties received assistance this year, with 135 cubic metres of mulch delivered as part of the program.

Sorry reflection

Sharing open and honest truth about local Aboriginal history and culture was at the heart of the City of Fremantle's National Sorry Day and Reconciliation Week commemorations.

Fremantle Mayor Brad Pettitt said National Sorry Day and Reconciliation Week provided an opportunity for the City to reflect on its own reconciliation journey, and continue strengthening respectful relationships between Aboriginal and Torres Strait Islander peoples and the wider community.

"Working with this year's National Reconciliation Week theme 'Grounded in Truth: Walk Together with Courage', the City hosted a number of community events at the Walyalup Aboriginal Cultural Centre (WACC) and Fremantle Library," Mayor Pettitt said.

Climate call heeded

Council responded to calls from the Fremantle Youth Network for urgent action to address climate change.

The council accepted a letter from the Network and supported its request by declaring the world was in a state of climate emergency that required urgent action by all levels of government, including by local councils.

In making its declaration, the council also called upon the state and federal governments to acknowledge there is a climate emergency and back this up with legislated programs to drive emergency action to reduce greenhouse gas emissions and meet the lower of the Paris Agreement emissions targets.

JUNE

Budget delivers

The City of Fremantle honoured its commitment to keep rates low while also delivering the once-in-a-generation Kings Square Renewal project.

The 2019–20 budget forecast continued investment to inject new life into Fremantle's CBD, including the new civic building and library and upgrades to the public spaces around the square.

Other budget highlights included construction of the Fremantle Park Sports and Community Centre and the roll-out of the new three-bin Food Organic Garden Organic (FOGO) waste management system.

The 1.8 per cent increase adopted in the 2019–20 budget was the second lowest rate increase since 2000.

RAP a wrap

A plan to promote Aboriginal reconciliation and advance the values of inclusiveness and equality was adopted.

The Walyalup Reconciliation Action Plan was developed in consultation with Fremantle's Reconciliation Action Plan Working Group, local Elders and Aboriginal people and other stakeholders through a series of workshops and meetings over the past 18 months.

The Walyalup Reconciliation Action Plan outlined 19 actions and 107 deliverable outcomes over the next three years, including establishing a strategy and agreed representation for Aboriginal stakeholder input.

Looking ahead

Challenges and future outlook

The year ahead will be a challenging one for the City with the focus firmly on delivering the transformative investment that will drive Fremantle into the future, while also maintaining service delivery and keeping rate rises to a minimum.

After years in planning and preparation, this year will see the Kings Square Renewal project come to fruition, with the new civic centre and library expected to be operational by the end of 2020.

This is truly a once-in-a-generation project, which will completely revitalise Fremantle's civic heart, attract thousands of new workers and residents and be the catalyst for millions of dollars of further investment.

The Food Organics Garden Organics (FOGO) roll-out will put the City on track to meet our One Planet target of a 70 per cent community recycling rate by 2020, while also protecting ratepayers from long-term increases to landfill costs.

Another priority in the budget will be development of the Fremantle Park Sport and Community Centre, a new facility that all Fremantle residents can enjoy.

It's a significant achievement that the City has been able to deliver this unprecedented level of investment and keep rate increases low, despite the substantial increases in costs through state government charges like power and water.

The 2.9 per cent average rate increase is the second lowest since 2000. The lowest was last year's increase of 1.5 per cent.

Total budget expenditure is \$130.1 million, comprised of \$56.6 million in capital expenditure. The budget forecast a cash surplus of \$30,000.

Other budget highlights include:

- Design of Kings Square play space - \$110,000
- Fremantle Park Sports and Community Centre - \$3.2 million
- Fremantle Park car park - \$350,000
- Road improvements - \$1.75 million
- Safe City CCTV final stage - \$691,000
- Purchase of FOGO bins - \$300,000
- Fremantle Markets conservation works - \$230,000
- Hilton Park floodlight upgrade - \$200,000
- Frank Gibson Park play space - \$120,000

Our people

Executive Leadership Team 2018-19



Philip St John
Chief Executive Officer



Fiona Hodges
Director Community Development



Glen Dougall
Director City Business



Paul Garbett
Director Strategic Planning and Projects



Graham Tattersall
Director Infrastructure and
Project Delivery



Marisa Spaziani
Director People and Culture

Our services

City business

Economic development and marketing

Parking

City parking officers enforce laws and regulations that allow for safe, fair and equitable access to parking in Fremantle. The team ensures there is regular turnover of parking bays in the busy city centre; residents have clear access to their driveways and the safe movement of traffic is facilitated with care and compassion.

The team strives to make Fremantle a friendly and accessible environment and has shifted focus from strict enforcement to include public education and offering alternative solutions to parking issues.

The City's revenue from parking infringements is approximately \$2.1 million. The City also issued 389 residential parking permits.

The City aims to provide the right balance between residential and commercial parking in Fremantle. Highlights include:

- Increasing the use of mobile apps to help access payment for parking.
- Moving towards the use of electronic permits to remove the need for residential and commercial customers to attend Council offices to purchase permits.
- Improved customer service by resolving ticket machine issues in real time over the phone or in person so that our customers are able to pay for their parking and avoid receiving a parking infringement.
- Better communication of faults between customers.
- Saving customers' money and time on unnecessary parking appeals and improvement on our response rate to customer complaints.

Fremantle CBD parking bays

There are 27 car parks managed by the City across Fremantle, with bays distributed as follows:

Type of parking	Number of bays
Accord	58
Authorised vehicles only	83
Buses	31
Car parking (general)	2,206
Electric cars	4
Loading zone	61
Motorcycles or bikes	178
Police	10
Street parking	1,719

Tour coaches	9
Taxis	8
Ticket machines	172

Property management

The property team manages the City's property portfolio that includes a mix of community and commercial properties. The portfolio generates approximately \$3 million in revenue for the City each year and tenancies are used to deliver important community services, or to improve the appeal of Fremantle to visitors.

During this year, the City has been focused heavily on the negotiating leases for new City of Fremantle Civic Building's hospitality, retail and office spaces.

At the end of the financial year, there were no vacancies for City-owned properties with a large amount of the new agreements this year being for community purposes.

The following leases were provided or amended over the past 12 months:

Tenant	Address	Term	Option	Start date	Rent
Spacemarket Pty Ltd	15 Quarry Street, Fremantle	6 months	Nil	1 December 2018	Peppercorn
Ellen McCarthy and Ross Evans	Unit 4, J Shed, Fremantle	5 months	Nil	1 September 2018	\$2,200 + GST
Hilton Harvest Community Garden	21 Rennie Crescent, Hilton	5 years	Nil	1 April 2019	Peppercorn
Fremantle Esplanade Hotel	44 Marine Terrace, Fremantle	5 years	Nil	1 June 2019	Alfresco Fees
The Old Synagogue	92 South Terrace, Fremantle	5 years	Nil	1 October 2019	Alfresco Fees
Dalezzone Pty Ltd	2 Jones Street, O'Connor	6 months	Nil	1 October 2019	\$250 + GST per month
Spacemarket Pty Ltd	15 Quarry Street, Fremantle	6 months	Nil	1 June 2019	Peppercorn
White Gum Valley Community Orchard	96 Samson Street, White Gum Valley	5 years	Nil	1 October 2019	Peppercorn
Spacemarket	179 High Street, Fremantle	2 years	Nil	1 November 2019	Peppercorn
The Meatball Bar Fremantle	7-9 South Terrace, Fremantle	5 years	Nil	1 February 2019	\$59,346.23 + GST
South Beach Kiosk	9 Ocean Drive, South	5 years	5 + 5 years	1 April 2019	\$40,000 + GST

	Fremantle				
DADAA	Portion Princess May Park, Fremantle	8 years	10 years	1 January 2019	Peppercorn
North Fremantle Social Farm	Portion 10 Thompson Road, North Fremantle	5 years	Nil	2 October 2018	Peppercorn
Agreements now ceased					
Spacemarket Pty Ltd	15 Quarry Street, Fremantle	1 year	Nil	1 June 2019	Peppercorn
Shavaurn Hanson	15 Mrs Trivett Place, Fremantle	2 years	Nil	1 February 2017	\$3,801.60 pa + GST
Fremantle Environmental Resource Network	26 Montreal Street, Fremantle	13 years	Nil	1 May 2006	Peppercorn
Fly by Night Musicians Club	179 High Street, Fremantle	1 year	Nil	1 March 2018	Peppercorn
Fly by Night Musicians Club	179 High Street, Fremantle	2 years	2 years	1 March 2015	\$42,500 + GST

Economic development

The economic development strategy 2015–20 includes four program areas which outline the priorities of the strategy:

- 1) Place management, activation and urban realm.
- 2) Customer experience, marketing and business improvement.
- 3) Development and management of council properties.
- 4) Attraction of business, industry and investment.

The role of the team, guided by this strategy, is to facilitate development of a resilient and evolving local economy with increased levels of public and private sector investment, employment, successful businesses and satisfied visitors.

Destination marketing

The 2018–19 financial year was a busy one for the City's destination marketing business unit. The early part of the financial year was spent providing support to the Destination Marketing Working Group, appointed in May 2018.

The first significant project for the working group was to develop a destination marketing strategic plan. The plan was approved by Council in October 2018 and then officially launched to a group of tourism industry and Fremantle business representatives in November at Bathers Beach House.

From June to April, the team implemented a program of marketing activities while the new strategy was being developed. Some of these activities included digital marketing, social media, monthly consumer e newsletters, managing the fremantlestory.com.au listing website and in November and December delivering a major tactical Christmas campaign.

Following the launch, work began in earnest on the 'building awareness' phase of the Destination Marketing Strategic Plan 2018–22. This phase focused on establishing the brand, building its awareness and leveraging opportunities in the key market segments of leisure, cruise and business tourism.

The new brand, This is Fremantle, was officially launched by Minister for Tourism Paul Papalia to coincide with the 2019 Australian Tourism Exchange taking place in Perth. Representatives from local and metropolitan media, state government, tourism operators and business owners from the WA tourism industry attended the launch at WA Maritime Museum in April 2019. This is Fremantle was developed by Perth-based creative and digital agency Juicebox Creative.

At the same time the brand was launched, fremantlestory.com.au was decommissioned and the City's visitfremantle website reskinned to align with the new brand. Visit Fremantle and Fremantle Story social media accounts were merged and rebadged resulting in one central destination marketing brand and digital marketing hub for Fremantle.

Since the launch, the marketing team has been working to deliver activities in the building awareness phase including:

- A major brand awareness advertising campaign (June).
- Branded merchandise for media famils and trade events including Australian Tourism Exchange (ongoing).
- Building a new digital media collection including video and photography (ongoing).
- New DL brochure for distribution to visitor centres and consumer trade events (ongoing).
- 10 Nights in Port campaign and preparation for a tactical winter campaign (August).
- Hosting familiarisation tours for visiting media and business tourism agents (ongoing).

Field services

Environmental health

The team assesses and supervises public health and environmental conditions affecting the City's residents, businesses and visitors.

The premises of interest range from food businesses – including event and market food stalls, unique food vehicles, alfresco dining and food manufacturers – liquor licensed venues, public buildings, public swimming pools, public beach monitoring, lodging houses, minor industrial premises, body art/skin piercing businesses and hairdressers.

Three hundred businesses of interest operating in the City were inspected and assessed by Environmental Health Officers (EHO's) against legislative standards to prevent disease, minimise environmental impacts and maintain public safety.

A total of 22 large public events and markets were assessed, approved and inspected by EHOs during the year. In addition many of the performances at the Fremantle Arts Centre were monitored by EHOs.

EHOs received and assessed nearly 300 applications for alfresco dining, liquor licenses, temporary food stalls, food businesses and short stay accommodation. Just under 80 businesses that EHOs assess closed in the financial year.

EHOs investigated almost 600 complaints and responded to over 150 general enquiries. The topics ranged from asbestos management, food quality and noise emissions as the main issues reported to the City's EHOs for investigation.

The development compliance team responds to complaints that are received in relation to planning, building and health matters. These matters generally relate to complaints concerning private property as distinct from complaints within the public realm (roads, parks etc). Issues are resolved through negotiation and, in the minority of cases, through the issue of minor infringements without the necessity to undertake legal action.

Community safety and rangers

The City's Community Safety Officers are responsible for enforcing local laws in relation to Ranger related duties as well as provide a mediation role to assist the Police, business community, locals and visitors to Fremantle.

Officers conduct security patrols of the CBD and surrounding suburbs using bicycles and vehicles and are on duty from 7am to 9pm, seven days a week. Particular attention is given to areas where anti-social activity is known to occur and the well-known dog exercise areas within the City's boundaries.

The team responded to a total of 9,268 callouts in 2018–19, dealing with a range of issues including: begging, anti-social behaviour, rough sleepers, theft, graffiti, illegal camping, dog attacks, cat related incidents and illegal dumping (littering). The team worked in partnership with the police and welfare agencies to ensure Fremantle is a safe, welcoming, vibrant and family friendly place.

Community safety officers strived to be the first responders to anti-social or nuisance behaviour and low level criminal activity such as shop lifting and drinking alcohol in public places.

Safer Communities CCTV Project

The team is a few months away from completing a \$928,000 upgrade of the City's existing CCTV network. The upgrade includes the installation of 5 automatic number plate recognition (ANPR) cameras and 37 new CCTV cameras at hot spots identified in consultation with WA Police and City officers.

Disadvantaged in Fremantle

The Community Safety team continue to be the first responders for all reports of homeless activity in the City of Fremantle. During the last financial year the team interacted with 692 disadvantaged persons on the streets of Fremantle and the surrounding suburbs.

Development compliance

The Development Compliance team responds to complaints that are received in relation to planning, building and health matters. Compliance matters generally relate to complaints concerning private property.

The team administers various different Acts, Regulations and Local Laws which include:

- Local Government Act 1995
- Planning and Development Act
- Planning and Development (Local Planning Schemes) Regulations 2015
- Building Act 2011
- Criminal Procedures Act 2004
- Caravan Parks and Camping Grounds Act 1995
- Litter Act 1979
- [Activities in Thoroughfares and Public Places and Trading Local Law 2005](#)
- [Prevention and Abatement of Sand Drift Local Law 2002 \(amended 2005\)](#)
- [Short Stay Accommodation Local Law 2008](#)
- [Signs, Hoardings and Bill Posting Local Law \(No 13\) 1998](#)

Compliance officers received and investigated 626 complaints and responded to 1,239 email enquiries this year. Topics for investigation ranged from unauthorised development, unauthorised use of property, dangerous structures, nuisance issues and any other matters raised by the public.

Corporate services

Finance

Finance supports the City in managing nearly \$150 million in operating and capital expenditure. Finance provide the financial management, insurance, procurement, investment and payroll support for the organisation by facilitating policies and procedures that enable the business to properly manage the implementation of services and capital works.

The team also manages the collection of nearly \$46 million in rates for the year.

Information technology

The Information Technology team is responsible for the delivery and maintenance of the City's technology and telecommunications, development and management of software systems along with maintaining compliance and governance of the City's information collection.

The team's focus during the year has been primarily on digital transformation across the City. This includes the design and implementation of a more intuitive, integrated and efficient document management system to ensure data integrity, retention and disposal along with a reduction in operating costs.

The team also developed and implemented an online forms system for internal staff resulting in over 80 per cent paper reduction for the City. A new online services portal allows the community to request services from the City online providing more efficient delivery of these services.

Information Technology will be delivering the audio visual, network and voice communications along with server and storage solutions for the new civic centre and library building.

These services will continue to grow staff mobility and allow them to work seamlessly in an activity based working environment. In addition to this, the City is also preparing to offer online building and planning applications along with a fully integrated and automated customer request management system. An online customer portal will be provided for all rate payers and residents allowing them to better interact with the City.

Community development

Fremantle Community Legal Centre

The centre provided assistance to 1,109 clients: 694 were new clients and 358 were repeat clients and 78 were existing clients.

The centre provided 2,491 advices which include talking to clients face to face, over the phone, or through written correspondence in relation to legal advice only, this number does not include any contact regarding administration of the file or assistance. FCLC represented 629 clients in court, and 190 duty court representations for clients at the Fremantle Magistrate's Court.

The staff delivered 45 community legal education sessions to various organisations and engaged in 36 projects which included networking, making and commenting on law reform issues and supporting the development of policy for law reform.

The family violence solicitor, a role funded by the City provided 712 advices; assisted 85 people at duty court and opened 36 cases in the financial year.

Fremantle Leisure Centre and Samson Recreation Centre

A total of 502,257 people visited the leisure centre during 2018–19, an increase of 16,197 from the previous year.

The leisure centre monthly membership base is averaging 966 members with a renewal retention rate averaging 62.5% which is considered average in the health and fitness industry.

The swim school operates a perpetual learn to swim program for under and over 5 year olds and a term based program for aqua-babies. The program caters for 16 week year old babies through to adults, as well an access and inclusion learn to swim program. The monthly average of enrolments for 2018–19 was 1,356, with the school age squad program with a monthly average of 182 swimmers.

Samson Recreation Centre had a total of 8,601 people participate in centre run programs including netball, badminton and yoga. In addition, approximately 19 regular community groups hire the recreation facility each month totalling 1,252 sessions including some one-off casual bookings.

Samson also supports an in-kind hall space venue for a disability and inclusion program where there have been 387 participants throughout the year. In addition, tennis bookings were at 99 sessions for the year.

Each year the leisure centre conducts a customer satisfaction survey. A total of 830 surveys were completed online and distributed to centre members, swim program clients and multi-visit pass holders. The survey is divided into four main sections – services / experiencing concerns / overall satisfaction and usage and demographic profile.

The overall customer satisfaction score received was 93.5 per cent, which is a 1 per cent increase from previous year.

There was one major injury/incident in the past 12 months, resulting in a successful rescue which resulted in the rescue team later being recognised with a Bravery Award. There were a total of 79 reported minor injuries during 2018–19 which was the same as the previous year.

Arts and culture

City of Fremantle recognises arts and culture as a key contributor to the liveability, identity and quality of life in our city. As such the City supports arts and culture via: Fremantle Arts Centre, a multi-genre facility open seven days a week; Moores Building of Contemporary Art, offering affordable gallery space for hire; an artist studio program; City produced festivals including Fremantle International Street Arts Festival, Heritage Festival, Hidden Treasures Winter Music Series, Fremantle Festival – 10 Nights in Port; arts grants; and public art.

Fremantle Arts Centre

The Fremantle Arts Centre's (FAC) role as a hub of the community's arts and cultural life was reflected in a new record for annual gallery visitation in 2018–19. Presenting a multi-art program, engaging everyone from babies to the very elderly, working with local, national and international artists, and welcoming tourists from all over the world, FAC is the living heart of the arts in Fremantle. Operating with a \$1 million annual grant funding from the State Government and the City's long-standing commitment, FAC continues to be the state benchmark for WA local government arts facilities.

FAC further developed its engagement with Aboriginal artists and audiences with the successful Revealed (visual arts), Wardarnji (Noongar dance), Deadly Funny (comedy), Ochre Dance Company and Perth Festival in Kwongkan. FAC's program continues as a significant part of the City's commitments under the new Reconciliation Action Plan.

Highlights

- New record for total annual gallery visitation – 106,148 visitors.
- New record for single exhibition – 48,535 visitors for Animaze: Amazing Animals for Kids (693 daily average).
- New record sales turnover for Revealed: Emerging WA Aboriginal Artists program – \$619,000 (Art Market \$519,000 and Exhibition \$100,000).
- FAC returns \$1.4 Million back to artists through exhibition fees, sale of work and wages.

- Virtual - VR 3D - tours of current FAC exhibitions available online now and in perpetuity, significantly building audience reach and FAC's role as WA arts advocate nationally and internationally.
- Bush Women: 25 Years On - successful, popular remounting of important show. demonstrating FAC's long-standing importance and connection to WA Aboriginal arts.
- 10 Year Anniversary of FAC Asialink Taiwanese Artist In Residency Exchange celebrated with exhibition.
- Winner of Deadly Funny WA heat Fabian Woods goes on to win National Final at Melbourne Comedy Festival.
- In Cahoots exhibition receives Australia Council: Visions Australia grant to tour Victoria, New South Wales and Queensland, 2019–22.
- Works commissioned or premiered by FAC acquired by major collections: James Angus – Art Gallery of WA, Trevor Richards – Janet Holmes a Court Collection, six artists from Revealed – Department of Local Government, Sport and Cultural Industries.

Exhibition program

FAC presented 14 exhibitions across six separate exhibition periods that combined local, interstate and international artists. Highlights included the Animaze children's show, an expanded Revealed exhibition of WA Aboriginal art, the annual FAC Print Award, and, presented with Perth Festival, Renee So (UK) Mario Nithiyendran (NSW) and David Noonan (UK).

Artists in residence program

The Artist in Residence program hosted 48 artists (25 WA, 15 interstate, 8 International) through FAC's 11 studios and the Moores Building residential apartment. The program engaged with diverse artists, recent graduates to very senior, across a range of art forms. The AIR program supports artists to develop, form new collaborations or make new work for FAC's own program and other galleries or projects in WA and elsewhere, and is integral to FAC's important role in WA's arts ecology.

FAC's two international residency exchange programs saw WA artist Dan McCabe in residency at Art Ichol, India, with two Indian ceramicists at FAC. The 10th and final annual residency exchange with Taipei Art Village, Taiwan, presented in partnership with Asialink (VIC), was marked with a review exhibition of all 10 Taiwanese exchange artists.

Music program

FAC delivered a diverse music program, combining self-produced and co-produced original projects with concerts by outside promoters. Thirty six thousand people attended 12 South Lawn concerts that included San Cisco, Cat Empire, Gang of Youths and US international sensation, Billie Eilish. Other performances included Soft Soft Loud, contemporary chamber concert co-presented with Perth Festival, and percussion concert with WAAPA.

FAC's long-running, free summer Sunday Music program presented 25 concerts attended by 28,485 people, at an average of 1,139 people per show, engaging 124 musicians in total.

Learning program

The Learning Program continued to flourish with 4,308 enrolments, with 2,182 adult enrolments in week-day, weekend and night classes, and 1,496 child enrolments in the

school holiday courses. A total of 488 courses were delivered, employing more than 50 artist-tutors.

Shop

The shop continued to trade successfully as the one Perth outlet that only stocks WA made fine arts and craft products, with the work of more than 100 WA makers available. Trading seven days a week, the shop also carried more work from a growing number of WA Aboriginal Art Centres, and continues as a key outlet for Fremantle Press.

Christmas Bazaar

The annual Christmas Bazaar attracted 11,316 visitors generating a total of \$341,183 in sales with 50 stalls of WA makers and designer.

City of Fremantle Art Collection

The City of Fremantle Art Collection conducted six exhibitions displaying 157 artworks and items from the collection, including:

Two shows featuring significant historical figures.

- Kathleen O'Connor – Fremantle artist
- Pilot Painter – George Forsyth – early harbour pilot and amateur painter of the harbour and maritime Fremantle

Two shows of contemporary artists:

- Stuart Elliot – retrospective show of the WA sculptor.
- Harry Hummerston – exhibition of 1980s prints by the senior Fremantle artist

In addition, 35 works were included in Animaze, FAC's ground breaking family summer project.

The collection received 39 artworks by gift and donation of work, by Stuart Elliot (donated by Spare Parts Puppet Theatre), Harry Hummerston and etchings by significant Australian artist, the late Judy Cassab.

Artworks from the collection continue to also be exhibited in the City's Administration building and Fremantle Courts.

Moores Building Contemporary Art Gallery

The Moores Gallery presented 21 exhibitions showing approximately 300 artists. The program included the City's 25 Under 25 Exhibition, Gwenth Ewens Children's Art Awards and Fremantle Festival: 10 Nights in Port hub. Other highlights were the Fremantle International Portrait Prize, a participating gallery in the first Fremantle Biennale and central venue for the Choralfest 2019 Fremantle.

The Moores continues as an important accessible gallery where many local artists exhibit and sell their work. With the Moore and Moore café as tenant and Notre Dame University in close proximity, the Moores Gallery endures as a lively local cultural hub.

Festivals

Festivals delivered a successful program of arts and cultural experiences throughout Fremantle for over 114,700 people and a potential media audience reach of over 60 million. Over 1,500 artists and community presented an eclectic range of art forms and events including; music, dance, sculpture, installation, story, street arts, writing, circus, performance walking tours, bus tours, markets and cultural workshops.

Hidden Treasures

Hidden Treasures, the winter music festival in Fremantle's Historic West End attracted a large and loyal following every Thursday night in July, featuring over 60 local and national artists. Hidden Treasures 2018 had awesome crowds and diverse performances, attracting more than 3,700 people and showcasing over 60 emerging and established local bands. The eclectic crowd once again represented a diverse range of WA music lovers with audience ranging from 18 to 70-plus years of age.

The festival continued its exploration into new spaces working with the owners of the iconic WYOLA club to present a unique one off festival venue. This year also saw the introduction of way finding light sculptures to mark the venues on the West End streets. Both initiatives were received positively by the festival audiences.

Fremantle Festival

In response to the City's growing event calendar, the Fremantle Festival will transition to winter in 2019, this reshaping is designed to generate more tourism, deliver further support to local businesses, increase participation and consolidate Fremantle as a centre for arts and culture.

The winter festival will seek to make the most of the city's rich history and features and showcase its legacy as a port town with all its nooks and crannies, using light, colour and music to warm up winter. It will cover a range of genres including visual arts, theatre and dance, plus community celebration. Hidden Treasures will remain as the core contemporary local music program in Fremantle Festival.

To celebrate and encompass this change the Festival presented a transitional event in November 2018, the festival was a layered response to the significance of fire, a fond farewell to Fremantle Festival spring, and a nod to an exciting new chapter as the festival moves to winter.

Come to the Fire was a program of four key events that provided an opportunity for the community to come together; Karla-K Koorling, Kraken, Wardarnji and the Blessing of the Fleet. More than 9,000 people attended the four events and over 1,150 artists and community members took part.

Heritage Festival

A successful inaugural collaboration with the Australian Heritage Festival took place in 2019, with over 40 events being held and hosted in Fremantle. Over 2000 people attended a diverse program of events from walking tours to cultural exchanges. The program delivered a large volume of free events with select performances and key note addresses being

ticketed. The festival solidified its strong partnerships with organisations, community, businesses and artists.

Fremantle International Street Arts Festival

Fremantle International Street Arts Festival (FISAF) attracted crowds of more than 100,000 people across the Easter weekend, with the city's streets, historic laneways and public spaces bursting with life as performers transformed the city into a world stage. The event consisted of 15 international acts and over 19 Australian acts.

The event thrives on positive relationships with the local businesses and Fremantle organisations. In 2019, it was the Award Winner of Outstanding Event at the Fremantle Business Awards presented by the Fremantle Chamber of Commerce.

Arts grants

The City offers two rounds of arts grant funding per annum with a total of \$50,000 awarded to independent artists, arts working and small-medium collectives delivering a spread of art forms. The arts grants help develop and strengthen Fremantle's unique and vibrant arts and cultural sector, activate place and engage people through the creation and delivery of original and quality arts and cultural experiences; and support artists, arts workers and organisations to extend artistic practice, build capacity and grow profile.

Arts grant recipients for 2018–19 financial year:

- Fenians Fremantle and Freedom Inc – O'Reilly's Escape

A three-day festival in February 2019, honouring the life and works of John Boyle O'Reilly. This community event promoted the message that support for others and connection to culture, builds resilience.

- Kerry Bowden, The Strawboat Collective – Whisper White

A new piece of theatre set on Australia Day. Three young couples with diverse views on topic issues share dinner together. The play explored some of the challenging aspects of the changing face of Australian society.

- Sam Bloor - Inside Outside

A series of installations, site-specific typographic paintings placed throughout Fremantle, mapping a virtual path connecting the Fremantle's cultural institutions.

- Koral Ward , SHAC - SHAC Co Labs 'Activate'

A series of activities designed to kick start the creative spaces in the new Sustainable Housing for Artists Cooperative, White Gum Valley. The program included an inaugural exhibition of resident artists plus workshops and masterclasses.

- Leah Vlatko - Doggo Fashion Show

A unique fashion show celebrating dogs, local artists and Fremantle. 'Out of space' themed dog coats were paraded by our canine friends and then auctioned off. All money from the

garments sold was given to their makers and profit from entry fees went to a local dog shelter.

- WAM: Georgia Kennedy - Song of the Year

WAM Song of the Year is an annual, original song writing competition, promoting the talents of songwriters residing in Western Australia. The event was held at Freo Social and embraced contemporary music of all genres, including school age, indigenous and regional categories.

- Teresa Izzard: Feet First Collective - S-27

A dystopia theatre piece which asks how far you would go and who you would betray to save yourself? The story follows May, a photographer who must document dissenters who have rebelled against an authoritarian regime. This WA premiere featured in 10 Nights in Port and was presented at the Fremantle Art Centre.

- Melissa Cantwell: The Kabuki Drop - The Elders Project

This storytelling encounter featured a diverse cast of Fremantle seniors, delivered through multiple art forms. The Elders Project opens up a broad range of perspectives on our shared histories and deepens our relationship with the past. Delivered by a team of artists including Nathan Beard and Nalda Searles, the exhibition and performances were presented at Beach Street Gallery as part of 10 Nights in Port.

- Rachel Riggs - Round and Round, Early Years Children's Theatre Tour

A highly visual, non-verbal and interactive production with development based on research of young children and creative play. Round and Round is designed for children under 5 years of age and will be presented to six childcare centres in Fremantle plus SHAC Co Lab 1, a new community venue in White Gum Valley.

- Alex Desebrock - What does my street need to hear?

Working with 15 households from one Fremantle suburb, Desebrock will work with neighbours to create and hang 15 banners, culminating in a suburban, walking gallery. The project will amplify citizen voices and connect community as locals consider 'what does my street need to hear?'

Studio arts program

In addition to Fremantle Arts Centre's AIR program, the City provides studio space at the Bather's Beach Arts Precinct and the Moores Building of Contemporary Art. The City of Fremantle's studio program supports artists to develop their professional art practice by providing low-cost studio spaces. In 2018/19 X artists were tenants in the City's studio program.

Public arts program

In November 2018, 'Chimera' by local artist Susan Flavell was installed in Pioneer Park to welcome visitors to Fremantle. The bronze sculpture is on loan to the City from the collection Kerry Harmanis. The artwork is valued at \$200,000.

The soundwork 'Tunnel Vision' installed in the Whaler's Tunnel and created by sound artist Ned Beckley for the Fremantle Biennale 2017, is the first sound work to be acquired into the City's public art collection, kindly donated by the artist.

The Percent for Art Policy delivered a major artwork for the Liv Apartments developed by Defence Housing Australia. This \$430,000 project that enlivens the entry off Queen Victoria Street with an integrated artwork created by local artist Rick Vermey in collaboration with Daniel Guiffre of if/LAB.

Events

One Day in Fremantle continued to be a moving and memorable event providing an opportunity for the community to come together and celebrate a day of diversity and promote the cause of reconciliation with headline acts including Montaigne, Adrian Eagle, Emily Wurramara, as well as local acts the Spring Peaks and the Hunting Birds.

Headline act Montaigne said she was very proud to be part of One Day. WA Music Industry Award winning Noongar singer Gina Williams acted as MC and performed for the third time, with Dr Richard Walley OAM and Marie Taylor delivering a moving Welcome to Country.

Thousands of people flocked to the Esplanade for the afternoon concert while the One Day celebration, on 27 January, began with a smoking ceremony at Bathers Beach and also featured a host of Aboriginal workshops and activities at Kidogo Arthouse.

This was the third One Day event and again delivered a celebration of Australia's diversity. In June, One Day in Fremantle took out the Promoting Indigenous Recognition category at the 2019 National Awards for Local Government

The City managed and produced several other major events in 2018–19, including Anzac Day dawn service and march, Remembrance Day, citizenship ceremonies, sister city exchanges, White Ribbon Day and NAIDOC Week celebrations.

Events staff also worked with various private event coordinators to deliver more than 100 stand-alone events. The most significant of these included Falls Festival, St Jerome's Laneways Festival, Freo Royale Fringe Festival, The Perth Fashion Festival Swim and Resort event, Winterworld, Sets on the Beach, Fremantle Folk Festival, Little Italy and the Onshore Offshore Refugee Seminar.

In March, HMAS Success made its final visit to her home port at City of Fremantle prior to her decommissioning to exercise Freedom of Entry which, in accordance with military law and tradition gives the military unit the right to march through the streets with swords drawn, bayonets fixed, drums beating, bands playing and banners flying.

To commemorate the centenary of the Armistice that ended WWI the City delivered several services including the Anzac day dawn service and March, the Remembrance day memorial service which was followed by an exhibition and Naval ceremonial sunset service at the WA Maritime Museum.

The City welcomed 171 residents at citizenship ceremonies held throughout the year with nationalities from over 41 countries.

In addition to delivering a suite of annual events the City's events management team worked with a host of private and community event organisers to deliver a variety of stand-alone events across the city. These included Beerfest, Winterworld, Blessing of the Fleet, Ocean Ride for MS, Reclink Community Cup, Bellevue Terrace Jam, Lilly St Bake Off, Maria SS Del Tindari, Long Table Dinner and Made on the Left Christmas Markets.

Fremantle Visitor Centre

The Fremantle Visitor Centre (FVC) provides information services at the Fremantle Visitor Centre in Kings Square and information and a shuttle service for transit ships embarking in Fremantle.

Over 65,000 visitors were welcomed by the friendly staff and Fremantle Ambassadors during 2018–19, a similar figure to the previous year. Fremantle maps and a copy of the Discovery Trail are the key guides to visiting Fremantle's top attractions which include the Round House, Fremantle Prison, WA Maritime Museum, Shipwrecks Museum and Fishing Boat Harbour.

The Fremantle Visitor Centre serviced 22 cruise ship arrivals in Fremantle. We offered 38 shuttle buses and transferred over 12,000 passengers from the Fremantle Passenger Terminal to Kings Square in Fremantle.

Fremantle Council approved a recommendation to transition away from acting as a sales agent for tour operators and accommodation providers and adopted a zero-based commission model.

The Fremantle Ambassador Program aimed to increase the level of visitor servicing by providing visitors with information at key tourism locations within the city and at the Visitor Centre and increase the number of volunteers providing information at the Fremantle Passenger Terminal.

Fremantle Toy Library

The Fremantle Toy Library has continued to support parents as their children's first teachers through the loaning of valuable children's resources. From just under 7,000 visits to the Toy Library, 13,080 toys, an increase of 3,300 from 2017–18, were loaned this year. The Toy Library continued to support Buster It's All About Play by providing toys and other equipment to the program, and also supported the South Freo Bub Hub as the Toy Library's first institutional member organisation.

Toy Library membership expanded further to allow all residents of Western Australia to join. Total family memberships remained stable this year, with a membership of 424 families, however over 100 families have been reached outside the previous membership boundaries. Fremantle residents now make up over a half of total members. Expansion of the membership boundaries resulted in 55 per cent of Toy Library stock being out on loan, an increase of 10 per cent from 2017–18.

The Meeting Place Community Centre

Almost 20,000 people walked through the doors of The Meeting Place this financial year, enquiring about the centre and services and attending courses, workshops, social groups, support groups and private room hires.

The volunteers at The Meeting Place play a vital part in our community. From running courses and workshops to facilitating the very popular social groups; including 'French Conversation', 'Italian Conversation', 'Veggi Chit Chat', 'Shut Up and Write', 'Time Out to Quilt' and 'I Spy Quilts'.

Events and courses of note this financial year included, 'Money Wellness for Women' – a six-week intensive course for women looking at how to manage money and investments; moving to a plastic-free Fremantle with 'Bees Wax Wraps', 'Boomerang Bags' and community screenings of the film 'Bag It'.

The Meeting Place, in conjunction with Fremantle Press, also organised the launch of 'Vodka and Apple Juice', written by 2016 City of Fremantle T.A.G. Hungerford Award winner Jay Martin. The event was held at The Local Hotel in South Fremantle and was attended by more than 100 people, including other authors, elected members and other members of the community.

Lifelong Learning and Fremantle Library

More than 133,000 people visited the Fremantle Library in the 2018–19 financial year, with the busiest day seeing nearly 1,000 people come through the doors. Library memberships increased by 10 per cent, to 24,569 members by the end of the year. Visits to the library website increased by 17 per cent from last year and fit with the upward trend seen in the usage of online resources. The library has more than tripled its local stock collection of e-books to meet this increased interest from customers.

The Fremantle Library focused on activating its temporary premise location this year. Board games, puzzles and Nintendo switches were made available for use in the library while sporting equipment was borrowed on same day loan for use on Fremantle Oval. Sitting areas and reading nooks were created with new furnishings and plants to create a unique and homely atmosphere for library customers.

Fremantle Library introduced Hot Reads, a new retail style of showcasing popular books. The Hot Reads collection features bestselling titles that are displayed using a face-out presentation. Titles are purchased in multiples of 8–10, so they are readily available, reducing wait time. There are over 570 items in the collection, with around 100 on the shelves with the remainder out on loan. In comparison the regular library collection has around 37 per cent of items out on loan. Having 80 per cent of the Hot Reads collection on loan throughout the year speaks to the popularity of the initiative. In addition customer feedback has been very positive; people have been appreciating the increased availability and the book store like experience of 'shopping' for a book at the library.

This year saw the Library continued hosting Makerspace events. In November the library hosted a Sustainable Christmas Makerspace that had our highest attendance yet, with 250 people joining in. The event saw staff and community groups lead customers through sustainable Christmas craft activities that they could then keep or gift.

The Gwenyth Ewens Program returned to a more traditional approach in 2019, with 236 entries submitted from students in years 5 and 6 across five primary schools in Fremantle. During the July school holidays, the Fremantle Arts Centre hosted a series of workshops for entrants with established Fremantle artists to allow entrants to build on their techniques. The

Awards Ceremony also opened a week-long exhibition of the entries in the Moores Gallery, which was very well received.

Buster It's All About Play has seen a dramatic increase in attendance, as well as a venue and scheduling change in the first half of 2019. This venue and scheduling change, changing Thursday mornings for Friday mornings, saw numbers double in the first half of 2019. Buster It's All About Play reached 5,111 attendees during 2018–19, an increase of over 2,000 in the previous financial year. Attending families have expressed their thanks and appreciation for the program's continued development and operation.

The History Centre continues to develop its digitisation of local history materials, in particular a project to digitise microfilm copies of the Fremantle Advocate from 1926 to 1942. It also is focusing on adding to its oral history collection with stories about Fremantle from local indigenous elders including Marie Taylor and Joe 'Possum' Collard.

Youth services

Key youth actions in the City included:

- Delivering the 7th annual 25under25 Art Award exhibition at Moores Art Gallery.
- WA Youth Week event the EYP Festival 5.0 at the Esplanade Youth Plaza.
- Coordinated the Leeuwin Ocean Adventure scholarships for four recipients.
- School holidays programs conducted every quarter activating our skateparks and providing life skills through Adulting 101 workshops.
- Ladies skateboarding clinics increasing in regular attendance.
- New Youth Advisory Council launched called the Fremantle Youth Network since March 2019. Resulting council action to make a Declaration of Climate Emergency in May 2019.
- Hosting a quarterly Youth Employment Network for youth services and job active providers from identified need.
- Attending the monthly Cockburn Melville Fremantle Youth interagency meetings, monthly Imagine Futures meetings, and quarterly LGA Youth Development Network meetings.

Positive ageing

In regard to support for positive ageing, the City was responsible for:

- The development of a new Age Friendly City Plan 2019 – 24 to guide a broad range of initiatives over the next five years.
- Coordinating a range of low cost or free activities via Come and Try programs.
- Aiming to decrease loneliness, increase social participation and volunteering, by supporting the activation of the Wanjo Lounge.
- Providing opportunities for intergenerational and cross cultural activities and projects.
- Improving communication on relevant services and opportunities for people over the age of 55.
- Support for local community groups to develop projects, such as the Garden Party Collective.
- Engagement with seniors and carers, such as the Memory Café to discuss issues around dementia and increasing peer support opportunities.
- Continuing the City's membership to the World Health Organisation Age Friendly City Global Network.

- Being recognised for the City's efforts by taking out the Age Friendly Local Government category at the WA Seniors Awards in 2018.

Sport and recreation

In the club development role, the City:

- Opened South Beach Sport Court.
- Provided \$10,000 funding for City of Fremantle Sports Grants.
- Piloted the Fre-O-Fit program.
- Initiated cricket net upgrades at Stevens Reserve with assistance from Fremantle District Cricket Club and Stronger Communities Grant.
- Coordinated Nightfields in collaboration with Youth and WA Football Commission.
- Provided Fremantle Oval for England's training ground for Perth matches in the Rugby League World Cup.
- Consulted regularly with sports clubs and provided training for committees and volunteers.
- Developed a community facilities future directions plan.
- Managed the successful Department of Sport and Recreation, *KidSports* grant program.
- Coordinated a range of activities for Bike Week, promoting the benefits of alternative transport to residents through fun activities.

Aboriginal engagement and programming

During 2018–19, the City of Fremantle through its Aboriginal Engagement program:

- Engaged several hundred locals in an early morning smoking ceremony to kick off One Day.
- Won 2019 National Award for Local Government on Indigenous Recognition.
- Launched Walyalup Reconciliation Action Plan (WRAP) 2019–22 (106 deliverables) during NAIDOC week.
- Formed WRAP reference group and held four productive meetings.
- Visited local schools including White Gum Valley, East Fremantle and John Curtin to support and promote their reconciliation actions and goals.
- Provided the cultural context for city projects at Kings square and new Fremantle Bridge.
- Facilitated a meet and greet between local Aboriginal Corporation and landholder Mandjah Boodjah Aboriginal Corporation and Notre Dame University to look for opportunities within Architecture students via Foreground Fremantle project.
- Recognised as a finalist in the Connecting Communities Award for the engagement process of our reconciliation action plan (WRAP).

Health and wellbeing

The City of Fremantle's Health and Wellbeing program:

- Provided \$8,400 funding for the City of Fremantle Sports Grants.
- Administered the Department of Local Government Sport and Cultural Industries KidSport program
- Expanded the Fre-O-Fit program.

- Consulted regularly with sport clubs to provide knowledge transfer and training
- Partnered the Mentally Healthy WA to promote the Act-Belong-Commit message
- Works initiated on Fremantle Park Sport and Community Centre
- Delivered the first Summer Streetball Series in conjunction with Basketball WA
- Worked with Football West to deliver their first Beach Football Tournament
- Encouraged residents to commute and explore their local area by using sustainable transport options through a range of activities during Bike Week and Ride to Work Day
- Partnered with the Heart Foundation to promote their Walking Program
- Assisted ReLink with the delivery of Street Games

Volunteer development

Highlights of the program included:

- The Major Volunteer week events collaborated with over 15 partner organisations, The National Heritage Festival, Biggest Morning Tea and the Fremantle History Centre to share the value of volunteering with 600+ library attendees a day for two weeks.
- National Student Volunteer week highlighted the Fremantle Youth Network by created a social media campaign that introduced them to our networks.
- This year, City of Fremantle celebrated International Volunteer Manager's Day for the first time by collaborating with the City of Melville to host a self-care workshop for Volunteer Managers at Fremantle Mind.
- The key Volunteer Day event collaborated with National Person with a Disability Day to create a community party at the Meeting Place in South Fremantle. This event was an inclusive community event that had over 60 attendees who enjoyed cultural activities and inspirational talks.
- The two main Facebook groups for Volunteer engagement are continuously growing. Volunteer Fremantle has 655 members and Fremantle Volunteer Manager's Network has 80 members.

Community development grants

The City contributed a total of \$50,825 to community groups through the Community Development Grant Program. (Full details page 59).

Strategic planning and projects

The City continues with the development of plans and projects designed to give practical effect to the continued evolution and improvement of Fremantle.

During the year:

1. The Kings Square Public Realm plans were completed and stage one works tendered.
2. The City worked with project partners including Curtin University, Power Ledger, LandCorp, Murdoch University, Western Power and Synergy to trial peer-to-peer energy trading. This culminated in the installation of a community battery in the new East Village at Knutsford development.
3. A new Bike Plan was prepared.
4. The 'Freo Alternative' small infill housing scheme amendment and policy were completed.
5. The feasibility of scenarios for the Heart of Beaconsfield were tested, and a local structure plan for the Davis Park precinct received and advertised.
6. A significant tree and vegetation area retention policy was completed, and a register established.
7. Heritage Council delegation for applications within the West End was formalised, and a review of the West End Conservation Area policy progressed.
8. Four planning scheme amendments were initiated or progressed and three local structure plans / amendments processed.

The City continues to perform well in processing planning and building applications.

The following table summarises the volume of statutory planning and building work dealt with during the year. This workload was consistent with previous years.

Development applications	
Development applications determined by the City	514
Development applications determined by the Joint Development Assessment Panel	2
Applications for extensions of time of planning approvals	4
Applications for variations to previous planning approvals	44
Liquor licence Section 39 and Section 40 applications	16
Subdivision applications referred to the City for comment	52
Building permits issued by the City	546

Development applications determined included the following major development proposals:

- 1 Beazley Way, White Gum Valley – Proposed three to four storey multiple dwelling development (Baugruppen Development Model) – \$5.3 million

Building permits issued included the following major development proposals:

- 92 South Terrace, Fremantle – Change of Use to Tavern and Additions and Alterations – \$1.65 million

- 19-29 Henderson Street, Fremantle – Adaptive Use for Hotel and Tavern – \$5.3 million
- 5 Cattalini Lane, North Fremantle – Two, Five Storey Multiple Dwelling Buildings – \$39 million
- 135 High Street Mall, Fremantle – Stages 1 to 4 of Adaptive Use for Office and Retail and Additions – \$13 million

Key strategy initiatives

Fremantle Oval

The City has commenced investigations into suitable redevelopment ideas for Fremantle Oval, following the relocation of the Fremantle Dockers from the Oval. With a focus on maintaining the space for sporting and community activities, the City is discussing ideas with Development WA – noting that the majority of land is crown land meaning that the State Government would need to take a lead on any future project. The City anticipates engaging with the community in 2020 around concept ideas for this important city location, once the State Government is satisfied with the business case for the project.

New Traffic and Rail Bridge, North Fremantle

In March 2019 Federal and State funding was secured for the replacement of the Old Traffic Bridge, which has been an identified major asset project for many years. The City will be working closely with Main Roads WA over the next couple years to ensure that the bridge design as well as the impacts during construction are discussed with the community and that key opportunities are identified and delivered as part of an integrated project.

Kings Square Public Realm

Tenders were called for Stage 1 of the public realm upgrade associated with Kings Square redevelopment. This work will commence in early 2019/20 and tie in with building fit-outs and openings. In addition, design work has progressed on the new Playscape and relocation of a mature Morton Bay Fig tree. The timing of installation of these elements will be coordinated with the completion of the new Library and Civic Building.

Fremantle Port

The City has continued to advocate for retention of a working port as part of the Westport project, whilst concurrently advancing the benefits of redevelopment of Victoria and South Quays for tourism, retail and community facilities. The City is active on two high level state-government-lead committees reviewing these projects.

Integrated Transport Strategy

The City progressed implementation of its integrated transport strategy, preparing a new Bike Plan and advocating to the state government for the timely delivery of two fixed route public transport corridors as part of the state's Metronet program

The City has also worked with Main Roads WA in the finalisation of a balanced concept for the upgrade of High Street as an important freight link, whilst also maximising tree retention and accommodation of other transport modes.

Greening Fremantle Strategy 2020 and Urban Forest Plan

The City adopted its Urban Forest Plan in July 2017 which sets out a coordinated and targeted tree planting plan for the next 10 years as part of the Greening Fremantle Strategy 2020, which was adopted in 2015.

More than 730 new trees were planted within the 18–19 financial year. Streetscape and parks improvements were complemented by water reduction initiatives as part of the City's Water Conservation Strategy, and overarching Climate Change Action Plan, which recognises the need to adapt to a drying climate.

One Planet Fremantle strategy

In October 2015, the City received international endorsement as a One Planet City and was the first Australian local government, and only the second in the world, to obtain this status. With declaration of climate emergency by Council in May 2018, pursuit of a sustainable future continues to be a key focus for Council.

The City produced an annual report at the end of 2018 on its progress against targets under the One Planet Fremantle Strategy.

Notable achievements during the year included conduct of a further series of Smart Living workshops, implementation of the new Sustainable Events policy, completion of coastal hazard and adaption plans, successful participation in the Garage Sale Trail, conduct of a series of Sustainable House Day events, continued implementation of the Urban Forest Plan to increase tree canopy within the City, and commencement of implementation of a corporate energy plan to provide the City with a pathway to achieving its One Planet target of running all corporate operations on 100 per cent renewable energy by 2025.

Infrastructure and project delivery

The infrastructure directorate had a busy year and worked hard at refining its structure and capacity to help improve key service areas. The directorate delivered a range of works and services through capital works, projects and programs of maintenance; these were typically focussed in the following areas:

- road reserves and drainage
- parks, streetscapes and natural areas
- waste collection and city cleansing
- buildings and facilities services
- asset management.

Service improvement initiatives

Throughout the 18–19 financial year, several major service contracts were assessed with scope changes implemented to achieve service improvements.

Contracts included:

- thermal weed control
- verge mowing
- landscape maintenance.

Beach showers upgraded

Beach showers at Port Beach and South Beach were converted from the old spindle tap mechanisms to automated shut offs. These new mechanisms are significantly more efficient and will generate substantial water savings.

Rubbish bins rationalised

Reserve bins were rationalised at Fremantle Park, Davies Park and Alfred Road Reserve.

The following actions were undertaken as part of this project.

- Superfluous bins removed from site.
- Damaged and unsuitable bins replaced.
- Bins relocated to the most suitable locations within each site.

Fremantle Recycle Centre upgrade

The Recycle Centre opposite the Fremantle Golf Course on Montreal Street has continued to grow and evolve in the past year to meet our resident's needs.

Our ability to accept more waste streams at the centre has been a large focus. We now offer a drop-off point for aerosol cans and low density polyethylene (LDPE) soft plastic. These two initiatives have been warmly received by our residents.

For the financial year of 18–19, we consistently welcomed more than 1,000 people per month to the Recycle Centre, with a record of more than 2,000 visitors in the month of December.

With the addition of our Re-use shop to the centre we predict these numbers will continue to grow.

Recycling centre visitation

Jul 2018	Aug	Sep	Oct	Nov	Dec	Jan 2019	Feb	March	April
1033	1159	1287	1468	1553	2120	1488	1335	1793	1425
May	June	Total							
1345	1544	17,550							

Materials by volume

Materials	Total tonnes
Mattresses	18.5
Whitegoods	10.5
Metal	182.46
Batteries – household	1.25
Batteries – lead	9.4
Gas bottles	2.8
Fire extinguishers	0.3
Fluro lighting	0.3
Cardboard	77.3
Recyclables (bottles, cans etc)	15.6
Polystyrene	2.2
Green waste	374.9
E-waste	23.7
Paint	38
Oil	22.2
Donation bins	10.4
Re-use shop	7.7
Waste (landfill)	119.8
Total tonnes collected	918
Total tonnes recovered	798.1
Recovery rate	86.9%

Asset management program and business continuity planning

The City continued its focus on improving its asset management practices. Asset management plans were further refined and big improvements were made in respect to the application of asset renewal planning. Ten year forward works programs were developed for each of the asset categories. These programs directly inform the City's Long Term Financial Plan and allow the project delivery teams to plan their work ahead of time which will improve project delivery.

City staff completed detailed condition inspections of our building assets. More than 15,000 components were assessed and added to the City's asset management system. This detailed information will be used to improve renewal planning and forward works programs as well as help inform maintenance project and budgets.

As part of ongoing improvement initiatives staff have restructured the work order system that operational staff use to book their time and resources. This restructure now provides an easy to understand framework that links with the City's financial system and can be used for reporting on operational and maintenance expenditure.

The City's Project Management Office built on the previous year's work of rolling out a project management framework. The new framework improved the performance of Infrastructure projects with a five per cent improvement in total project delivery, a 30 per cent improvement in budget performance and 71 per cent of projects completed on time and within budget.

The project management framework was also applied to the long term financial plan and annual budget processes. Over 200 Project Inception documents were completed across the organisation. This information was used to develop the City's first detailed Long Term Financial Plan with projects and budgets identified for the 10 year planning period. This improved long term approach to budgeting and project planning will ensure that the City's assets, services and budgets are managed in a sustainable way into the future.

Capital program

The Infrastructure Directorate typically delivers a number of Capital Projects within a financial year; 2018–19 saw the completion of a wide range of projects, including:

Road renewal

Roads across the City had a facelift with \$1 million in resurfacing and renewal works undertaken in 2018–19. That's 26,167m² of road surface, or over 500 metres of roadway.

South Terrace streetscape improvement

The upgrade, between Sydney Street and Little Lefroy Lane was completed in late 2018 and featured new road surfaces and footpaths painted in vibrant colours inspired by Fremantle's street art.

It also included new bike racks and seating, street trees and drainage improvements. The upgrades will help to slow traffic and create a pedestrian friendly environment that supports street life.

McCabe Street traffic calming

Works to improve road safety were completed at the end of 2018–19 with the installation of a raised platform with contrasting asphalt treatment at the intersection of McCabe Street and Tasker Place. These works were delivered to help slow vehicles as they enter the intersection and were completed in line with the City's traffic calming policy.

Hampton Road crossing

Works were undertaken on Hampton Road to improve safety for people to cross at the Scott Street intersection. Works included retention of the existing guard controlled crossing in its current location and a permanent ban of the right turn movements at Hampton/Scott intersection, with modifications to the median to allow bicycle access. It also included an increased median refuge width that provided improved pedestrian safety and access.

Parks and landscaping

Friends groups support

Coordination and support for eight community planting days in the City's natural areas was provided to support members of the community wanting to engage in revegetating local bushland reserves. This initiative is supported by the City's Green Plan 2020.

Grigg Park playground

This innovative new playground was shaped by a community-led play space design and featured a new climbing unit; birds nest swing; recycled logs and boulders for climbing and sitting and new soft fall. Other improvements included a resurfaced scooter track; new basketball backboards painted via a community art program and a planting day (native, water wise, bird attracting plantings). Six new trees were planted alongside more than 170 other plants.

Verge garden scheme

The City encourages residents to develop and maintain verge gardens to provide a range of social, environmental and economic benefits to the community. Well designed and maintained verge gardens can:

- improve water efficiency
- contribute to beautiful streets
- reduce urban heat island impacts
- provide ecological benefits including habitat for flora and improved biodiversity
- improved building thermal performance.

Some residents who wish to have a verge garden may not be in a position to undertake the work required to convert their verge. The City's verge preparation assistance scheme was developed to assist these residents by providing level preparation and mulch delivery, with priority given to the holders of seniors /health care cards and residents with large verges.

This year:

- 38 properties received assistance.
- Total value of the assistance provided was almost \$18,000.
- 135 cubic metres of mulch was delivered to participating properties.

We also assisted the Hilton Harvest Community in turning their verge into a native garden. The City undertook earthworks, supplied and spread soil and mulched approximately a third of their verge. Plants were supplied by the City and Apace and planting was undertaken by the community, the City and Apace staff on an open day that Hilton Harvest held to promote the City's Verge Garden Program and everything sustainability related to gardening.

Subsidised verge plants

Residents bought 7,551 plants and local schools were given 300 plants via the City's subsidised verge planting scheme.

Submariners Periscope Memorial, Monument Hill

The memorial is dedicated to the Allied submarine crews based in Fremantle in the Second World War. Our veterans from that war are of an advanced age and the uneven surface created by the existing Toodyay stone surrounding the Periscope, as well as the difficulty of walking up the stairs into the memorial, were causing issues for the Submariners Association patrons.

The Toodyay stone was removed, Lime Crete was installed and the stairs replaced with a full width ramp.

EYP Safety fencing and landscaping

Fencing off the Parkour area, fixing the decking and adding in seating and planting to make this space a more enjoyable area to hang out in, keeping it separate from the general park to emphasise that the equipment is not playground equipment but Parkour equipment.

Planting numbers: four trees, 86 plants.

Hilton Town Centre – additional works

In 2017–18, the City undertook a traffic upgrade of Hilton Town Centre with landscaping to make the road safer for cars and pedestrians. Landscaping interventions included removing the old steel barrier fence, cutting out small garden beds along the road edge of the footpath and planting them out with brightly coloured flowering native plants that complement the brightly coloured low 'picket' fences that celebrate the Garden Suburb designation behind the original design for Hilton.

In 2018–19, another 80 plants were added to the garden beds alongside the IGA building.

South Terrace upgrade

Traffic calming and drainage upgrade brought the road up to meet the footpaths and create a shared space. Landscaping and urban design interventions included painting the road to slow traffic down, adding in brightly coloured seating and bollards to provide places of reflection, rest and protection. Four additional trees were planted in this node.

Winter planting program

- South Beach Promenade (basin) five trees, 1168 plants
- South Beach – 511 plants
- Queen Vic St, corner of the old bridge – near base of Cantonment Hill – 164 plants
- Port Beach Rd intersection and carparks – 450 plants
- Hilton Pocket Park verge - 322 plants
- Captain Munchies – three grass trees, 276 plants
- Fremantle Art Centre – eight trees, 188 plants

Tree planting

A total of 731 trees were planted across the City's streets and reserves to help implement the Urban Forest Plan.

Dog poo bag dispensers

More efficient and sustainable dog poo bag dispensers were installed in reserve areas at the following sites:

- Alfred Road Reserve
- Davies Park
- Fremantle Park
- Our Park

New basketball backboards

Three basketball backboards located at Dick Lawrence Reserve and Samson Park were removed and repainted as part of a Youth artist project.

Our governance

EM attendance at meetings

	Ordinary Council Meeting (12)	Planning Committee (12)	Finance, Policy, Operations and Legislation Committee (11)	Strategic Planning and Transport Committee (9)	Audit and Risk Management Committee (4)	Library Advisory Committee (4)	Special Meeting of Council (2)
Mayor Brad Pettitt	11	8	8	9	3	0	2
Cr I Waltham	11	11	3				2
Cr J Archibald	11	1	10	9	4	4	2
Cr J Strachan	9	10		7			1
Cr A Sullivan	11	2	11	1		2	0
Cr D Hume	11	12		9		2	2
Cr H Fitzhardinge	11		10				2
Cr A Lang	12	11	1	1			2
Cr R Pemberton	12	1	10	8	2	3	2
Cr B Jones	10	10	4	8		1	1
Cr D Thompson	8	2	6	1	3	3	2
Cr J McDonald	8	10		6	3		2
Cr S Wainwright	11	1	9	3		2	2

Annual salaries

The *Local Government Act 1995* requires the Local Government to provide the number of employees who are entitled to an annual salary of \$100,000 or more and to break those employees into salary bands of \$10,000.

For the period reported in the 2018–19 annual report, the City had 68 employees whose salary exceeded \$100,000.

Of these employees

- twenty two (22) had a salary between \$100,000 and \$110,000
- fourteen (14) had a salary between \$110,000 and \$120,000
- seven (7) had a salary between \$120,000 and \$130,000
- six (6) had a salary between \$130,000 and \$140,000
- eight (8) had a salary between \$140,000 and \$150,000
- four (4) had a salary between \$150,000 and \$160,000
- two (2) had a salary between \$160,000 and \$170,000
- one (1) had a salary between \$200,000 and \$210,000
- two (2) had a salary between \$210,000 and \$220,000
- one (1) had a salary between \$220,000 and \$230,000
- and one (1) had a salary between \$260,000 and \$270,000

Register of complaints

For the purpose of the *Local Government Act 1995*, Section 5.121, no complaints were made to the City of Fremantle in the reporting period.

Record keeping

The City of Fremantle manages its records in accordance with the legal requirements of the *State Records Act 2000* and the City of Fremantle Recordkeeping Plan.

All new City staff undertake compulsory induction training for the City's document management system. The induction addresses employee's legal responsibilities in regard to compliance with the City of Fremantle Recordkeeping Plan and the State Records Act. After the initial induction, follow up training sessions are conducted. Additionally, on-going assistance and support is provided to all City employees to ensure continued commitment to recordkeeping compliance and procedures.

During 2018–19, 140,025 documents were registered in the City's document management system.

Freedom of Information

In accordance with Section 96 and 97 of the *Freedom of Information Act 1992*, the City is required to publish an annual Information Statement which details the process for applying

for information under the Act, as well as information that the City provides outside the Act. This document is available from City of Fremantle offices or our website.

During 2018–19, the City received 17 access applications with two reviews. The Act requires that all applications are responded to within the 'permitted period' of 45 calendar days, however due to the sensitivity and time required for the external reviews, the City's average processing time for 2018–19 was 50 days.

National competition statement

National Competition Policy During the 2018–19 financial year, the City met its obligations with regard to National Competition Policy. The City has no local laws or policies that contain anti-competitive provisions. No complaints were received during the period.

Grants funding and support

Grants funding – community development

September 2018

- Brady St Music – Eat, Learn, Play **\$1,500**
- Co-Operation Housing – Housing Co-Operatives: the past, present and future **\$6,000**
- Fremantle Workers Social & Leisure Club Inc. - Fremantle Workers Club Documentary **\$5,000**
- Neighbourhood Connect – Cooking From Home Project **\$7,500**
- St Patricks Community Support Centre Ltd – Client Christmas Fair and Harmony Day Celebration **\$7,000**

March 2019

- Fremantle History Society - Publication of Fremantle Studies, Volume 10 **\$3,825**
- Cycling Without Age – Cycling Without Age Fremantle **\$5,000**
- Fremantle Women's Health Centre – FWHC Garden **\$5,000**
- Hilton Harvest Community Garden – Hilton Harvest 10th Anniversary Celebrations **\$7,000**
- Headspace/Sunflower Studios – Craft for Life **\$3,000**
- White Gum Valley Orchard – Sullivan Hall 60th Anniversary **\$5,000**
- Bike Budz – Bike Budz **\$5,000**
- Fremantle PCYC – Safe Sistas Program **\$4,000**

Access and inclusion

The City continues to strive for excellence in providing equitable access to services, information, facilities, events and employment. One way we do this is through our Disability Access and Inclusion Plan (DAIP).

The City continued to deliver outcomes aligned with its access and inclusion plan. Highlights include:

Marketing

- Launched 'Fair Go Freo – Inclusion, Equality and Community connection' Facebook Group.
- Business News – Monthly A&I message to businesses. (eg. Guide dogs can go anywhere, Dementia Friendly Freo, Autism Awareness)
- Working on a collection of Images for future marketing
- Creating a short video following the development of our new A&I Plan process
- Fre-Oh! Magazine stories highlighting local access & Inclusion issues and heroes.
- Website – Currently updating information and working on Accessibility of CoF website.

Staff and Volunteers

- Continued collaboration with People and Culture and Access and Inclusion Officer to achieve a more inclusive workplace.
- Participation in 'Accessibility Day', Connecting Employers and people with disability to explore new possibilities in the workplace – Offered a day of work experience to 5 people with disability. Work was undertaken in Community Development, Lifelong learning, Parks and Recycling Centre.
- Autism West Work information Day, invitation to Youth with Autism
- Delivered a series of Access and Inclusion themed training to City Staff and volunteers. Including Alzeimers WA - "Dementia Friendly Freo", Visibility – Creating Accessible Documents, General Disability Awareness with Ben Sgherza (Visually impaired presenter).
- E-Equal consulting delivered 'Inclusive Volunteering Workshop' for staff, volunteers and volunteer managers in the Fremantle Community.
- Autism West – Neurodiversity in the Workplace Session for staff.

Infrastructure

- Provided for safer pedestrian access.
- New traffic calming and disability ramps.
- Improved grade ramps at pocket parks in Hilton and White Gum Valley.

Collaboration/Relationship Building/Reporting

- Access and Inclusion Progress Report submitted to Department of Communities.
- New system in place for staff to register all activity related to improving or promoting greater Access and Inclusion.
- Creating a Working Group to assist with the development of new Access and Inclusion Plan.
- Autism West Youth Group new home at The Meeting Place.
- Relationship and collaboration with NDIS Community Connectors.
- Launch of Fremantle Cycling without Age.
- Leeuwin Scholarships included people with disability and access.
- Working with Valued Lives – Microenterprise Project participants.
- Working with Autism West on presenting a Community Autism Awareness workshop March 2020.

- Worked with Maritime Museum to deliver accessible event.

Fremantle Library

- A therapy dog continues visits to the library once a fortnight who often engages with children with disabilities.
- Buster the Fun Bus – Accessibility.
- New 'Community Matters' opportunity in the Library each Tuesday for local community Groups to promote themselves.
- Launch of Quiet Hour to welcome people with sensory challenges such as Autism and Dementia. Artwork for poster created by local girl from Autism West Youth Group.

Events

- Delivered the first WA Wide Angle Film festival in conjunction with the Maritime Museum. Film festival showcasing films created by and starring people with disability.
- Created a short 'Welcome to Country' video with captions and Auslan interpretation.
- Delivered event to celebrate International Day of People with Disability (IDPWD) in collaboration with International Volunteer Day.
- Event included local indigenous choir, Catering provided by Workforce (supporting people with disability), talks from Dr Scott Hollier (visually impaired Author and Accessibility expert) and Deborah Pyatt from the Metropolitan Migrant resource Centre on Multicultural inclusion. Activities included Cycling without Age, Indigenous dot painting, massages from microenterprise masseur (visually impaired).
- Biennale Waterlicht – Worked with the Festival Team to create accessible drop off/pick up points for the event. Map created outlining Access information (Drop off/Toilets/Road closures etc).
- Disabled Surfing WA events once again to be held on Leighton Beach (December to March).

Fremantle Arts Centre

- Improved accessibility for exhibitions at the Fremantle Arts Centre.
- Tactile Tours in conjunction with Daada.
- Launched Memory Café.

Sport and Recreation/Community Development Initiatives

- Rec Link program.
- FLC – Balance exercise sessions, swimming lessons for people with a disability.
- Samson Recreation Centre Inclusive Program.
- Over 55s inclusive activities – Chair yoga/knitting/sewing/crochet/walking group/Wanjoo Lounge.
- Mindfit – Yoga and mindfulness sessions on South Beach.
- Beach Wheelchairs serviced and available at South Beach and Bathers Beach
- Volunteer Managers Day collaboration with Fremantle Mind.

Parking

- Re-painting of ACROD parking bays
- Participation in the National Disability Service – ACROD parking program

Parks and Playgrounds

- Initial discussions around possible application for a grant to create an accessible indigenous themed playground underway.

Tourism/Business

- Accessible tourism
- Ambassadors

Financial statements

CITY OF FREMANTLE
STATEMENT OF COMPREHENSIVE INCOME
BY NATURE OR TYPE
FOR THE YEAR ENDED 30TH JUNE 2019

	NOTE	2019 Actual \$	2019 Budget \$	2018 Actual \$
Revenue				
Rates	26(a)	45,809,107	45,717,348	44,083,300
Operating grants, subsidies and contributions	2(a)	3,615,583	3,361,563	3,977,600
Fees and charges	2(a)	23,738,475	22,828,983	22,984,299
Service charges	26(c)	7,576	11,919	-
Interest earnings	2(a)	1,847,113	1,613,761	2,048,714
Other revenue	2(a)	1,169,888	1,071,421	1,235,236
		76,187,742	74,604,995	74,329,149
Expenses				
Employee costs		(37,747,393)	(37,809,270)	(36,566,741)
Materials and contracts		(26,991,200)	(27,126,588)	(26,063,472)
Utility charges		(1,939,436)	(2,075,632)	(2,194,158)
Depreciation on non-current assets	11(c)	(7,154,608)	(6,983,915)	(6,676,768)
Insurance expenses		(859,138)	(751,780)	(729,658)
Other expenditure		(2,490,512)	(2,442,971)	(2,909,862)
		(77,182,287)	(77,190,156)	(75,140,659)
Finance Costs				
Interest expenses	2(b)	(389,660)	(389,677)	(756,905)
		(389,660)	(389,677)	(756,905)
Sub Total		(1,384,205)	(2,974,838)	(1,568,415)
Grants/Contributions for the Development of Assets				
Non-operating grants, subsidies and contributions	2(a)	2,659,194	3,234,502	3,096,806
		2,659,194	3,234,502	3,096,806
Profit/Loss on Disposal of Assets				
Profit on asset disposals	11(a)	62,630	659,000	21,322
(Loss) on asset disposals	11(a)	(2,439,905)	(12,948,150)	(46,837)
		(2,377,275)	(12,289,150)	(25,515)
Profit/Loss on Revaluation of Assets				
Fair value adjustments to financial assets at fair value through profit or loss	8	175,171	-	-
Share of profit or loss of associates accounted for using the equity method	22	(306,893)	-	293,781
Fair value adjustments to assets held for sale at fair value through profit or loss	7	(1,566,457)	-	-
		(1,698,179)	-	293,781
Net result for the period		(2,800,465)	(12,029,486)	1,796,657
Other comprehensive income				
<i>Items that will not be reclassified subsequently to profit or loss</i>				
Changes in asset revaluation surplus	12	-	-	(70,073,071)
Total other comprehensive income for the period		-	-	(70,073,071)
Total comprehensive income for the period		(2,800,465)	(12,029,486)	(68,276,414)

This statement is to be read in conjunction with the accompanying notes.

CITY OF FREMANTLE
STATEMENT OF COMPREHENSIVE INCOME
BY PROGRAM
FOR THE YEAR ENDED 30TH JUNE 2019

	NOTE	2019 Actual \$	2019 Budget \$	2018 Actual \$
Revenue				
	2(a)			
Governance		241,509	161,560	189,088
General purpose funding		48,842,139	48,472,296	47,253,861
Law, order, public safety		2,532,653	2,213,791	2,335,920
Health		525,653	542,098	540,860
Education and welfare		886,494	857,895	1,447,178
Housing		-	-	240
Community amenities		2,006,167	2,284,624	1,644,558
Recreation and culture		8,849,958	7,979,936	8,710,824
Transport		9,779,734	9,540,365	9,614,409
Economic services		1,098,404	1,121,221	1,163,052
Other property and services		1,425,031	1,431,209	1,429,159
		76,187,742	74,604,995	74,329,149
Expenses				
	2(b)			
Governance		(7,340,568)	(5,686,279)	(11,862,507)
General purpose funding		(950,253)	(849,370)	(1,233,357)
Law, order, public safety		(4,717,031)	(4,534,101)	(3,939,060)
Health		(914,936)	(946,002)	(406,284)
Education and welfare		(2,701,556)	(2,581,853)	(3,352,649)
Housing		(643,285)	(493,709)	(82,699)
Community amenities		(12,061,870)	(13,002,150)	(11,120,293)
Recreation and culture		(25,973,800)	(23,923,528)	(21,248,818)
Transport		(14,505,226)	(14,799,919)	(14,605,550)
Economic services		(2,939,951)	(3,444,602)	(2,842,852)
Other property and services		(4,433,811)	(6,928,643)	(4,446,590)
		(77,182,287)	(77,190,156)	(75,140,659)
Finance Costs				
	2(b)			
Recreation and culture		(77,954)	(77,966)	(100,232)
Transport		(294,015)	(294,020)	(368,352)
Economic services		(17,691)	(17,691)	(22,932)
Other property and services		-	-	(265,389)
		(389,660)	(389,677)	(756,905)
		(1,384,205)	(2,974,838)	(1,568,415)

CITY OF FREMANTLE
STATEMENT OF COMPREHENSIVE INCOME
BY PROGRAM
FOR THE YEAR ENDED 30TH JUNE 2019

	NOTE	2019 Actual \$	2019 Budget \$	2018 Actual \$
Grants/Contributions for the Development of Assets				
Non-operating grants, subsidies and contributions	2(a)	2,659,194	3,234,502	3,096,806
		2,659,194	3,234,502	3,096,806
Profit/Loss on Disposal of Assets				
Profit on disposal of assets	11(a)	62,630	659,000	21,322
(Loss) on disposal of assets	11(a)	(2,439,905)	(12,948,150)	(46,837)
		(2,377,275)	(12,289,150)	(25,515)
Profit/Loss on Revaluation of Assets				
Fair value adjustments to financial assets at fair value through profit or loss	8	175,171	-	-
Fair value adjustments to assets held for sale at fair value through profit or loss	7	(1,566,457)	-	-
Share of net profit of associates accounted for using the equity method	22	(306,893)	-	293,781
		(1,698,179)	-	293,781
Net result for the period		(2,800,465)	(12,029,486)	1,796,657
Other comprehensive income				
<i>Items that will not be reclassified subsequently to profit or loss</i>				
Changes in asset revaluation surplus	12	-	-	(70,073,071)
Total other comprehensive income for the period		-	-	(70,073,071)
Total comprehensive income for the period		(2,800,465)	(12,029,486)	(68,276,414)

This statement is to be read in conjunction with the accompanying notes.

CITY OF FREMANTLE
STATEMENT OF FINANCIAL POSITION
AS AT 30TH JUNE 2019

	NOTE	2019 \$	2018 \$
CURRENT ASSETS			
Cash and cash equivalents	3	16,146,977	7,710,744
Trade receivables	5	1,394,344	1,332,195
Other financial assets	8	28,300,032	34,237,152
Inventories	6	105,106	183,803
Other current assets	7	426,127	1,035,020
Assets classified as held for sale	7	2,386,725	-
TOTAL CURRENT ASSETS		48,759,311	44,498,914
NON-CURRENT ASSETS			
Trade receivables	5	555,879	530,246
Other financial assets	8(b)	175,171	-
Investments accounted for using the equity method	22(a)	3,658,403	4,374,049
Property, plant and equipment	9	252,785,164	250,980,233
Infrastructure	10	158,951,806	161,153,265
Investment property	13	31,556,082	39,195,014
TOTAL NON-CURRENT ASSETS		447,682,505	456,232,807
TOTAL ASSETS		496,441,816	500,731,721
CURRENT LIABILITIES			
Trade and other payables	14	6,244,049	5,876,727
Current portion of long term borrowings	15(a)	2,079,262	2,184,197
Employee related provisions	16	5,794,964	5,507,823
TOTAL CURRENT LIABILITIES		14,118,275	13,568,747
NON-CURRENT LIABILITIES			
Long term borrowings	15(a)	7,264,268	9,287,018
Employee related provisions	16	994,278	997,531
Trade and other payables- non- current	14	81,350	94,315
TOTAL NON-CURRENT LIABILITIES		8,339,896	10,378,864
TOTAL LIABILITIES		22,458,171	23,947,611
NET ASSETS		473,983,645	476,784,110
EQUITY			
Retained surplus		146,675,307	148,345,595
Reserves - cash backed	4	29,334,823	30,465,000
Revaluation surplus	12	297,973,515	297,973,515
TOTAL EQUITY		473,983,645	476,784,110

This statement is to be read in conjunction with the accompanying notes.

CITY OF FREMANTLE
STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30TH JUNE 2019

	NOTE	RETAINED SURPLUS	RESERVES CASH BACKED	REVALUATION SURPLUS	TOTAL EQUITY
		\$	\$	\$	\$
Balance as at 1 July 2017		134,510,305	43,541,283	368,046,586	546,098,174
Change in accounting policy	33	(1,037,650)	-	-	(1,037,650)
Restated total equity at the beginning of the financial year		133,472,655	43,541,283	368,046,586	545,060,524
Comprehensive income					
Net result for the period		1,796,657	-	-	1,796,657
Other comprehensive income	12	-	-	(70,073,071)	(70,073,071)
Total comprehensive income		1,796,657	-	(70,073,071)	(68,276,414)
Transfers from/(to) reserves		13,076,283	(13,076,283)	-	-
Balance as at 30 June 2018		148,345,595	30,465,000	297,973,515	476,784,110
Comprehensive income					
Net result for the period		(2,800,465)	-	-	(2,800,465)
Total comprehensive income		(2,800,465)	-	-	(2,800,465)
Transfers from/(to) reserves		1,130,177	(1,130,177)	-	-
Balance as at 30 June 2019		146,675,307	29,334,823	297,973,515	473,983,645

This statement is to be read in conjunction with the accompanying notes.

CITY OF FREMANTLE
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30TH JUNE 2019

	NOTE	2019 Actual \$	2019 Budget \$	2018 Actual \$
CASH FLOWS FROM OPERATING ACTIVITIES				
Receipts				
Rates		45,664,917	45,980,334	44,209,984
Operating grants, subsidies and contributions		4,279,992	3,467,223	3,430,268
Fees and charges		23,738,475	22,828,983	22,984,299
Service charges		7,576	-	-
Interest received		1,793,085	1,613,761	2,048,714
Goods and services tax received		3,558,126	(30,000)	4,039,301
Other revenue		1,169,888	1,071,421	1,235,236
		80,212,059	74,931,722	77,947,802
Payments				
Employee costs		(37,390,894)	(37,309,270)	(36,952,358)
Materials and contracts		(26,577,257)	(27,594,939)	(26,050,999)
Utility charges		(1,939,436)	(2,075,632)	(2,194,158)
Interest expenses		(443,160)	(389,677)	(829,562)
Insurance paid		(859,138)	(751,780)	(729,658)
Goods and services tax paid		(3,503,206)	-	(4,034,085)
Other expenditure		(2,490,512)	(2,675,957)	(3,130,743)
		(73,203,603)	(70,797,255)	(73,921,563)
Net cash provided by (used in) operating activities	17	7,008,456	4,134,467	4,026,239
CASH FLOWS FROM INVESTING ACTIVITIES				
Payments for purchase of property, plant & equipment		(9,677,360)	(54,398,695)	(5,955,447)
Payments for construction of infrastructure		(2,840,146)	(2,730,382)	(4,444,150)
Payments for investment property		(22,068)	(531,500)	(291,131)
Net proceeds for financial assets at amortised cost		5,937,120	-	15,941,452
Non-operating grants, subsidies and contributions		2,659,194	3,234,502	3,096,806
Proceeds from sale of property, plant & equipment		678,242	21,250,000	74,981
Proceeds from sale of investment property		6,283,683	7,951,850	-
Proceeds from sale of infrastructure		128,044	-	-
Net cash provided by (used in) investment activities		3,146,709	(25,224,225)	8,422,511
CASH FLOWS FROM FINANCING ACTIVITIES				
Repayment of borrowings		(1,718,932)	(1,718,932)	(10,041,743)
Proceeds from new borrowings		-	20,000,000	-
Net cash provided by (used in) financing activities		(1,718,932)	18,281,068	(10,041,743)
Net increase (decrease) in cash held		8,436,233	(2,808,690)	2,407,007
Cash at beginning of year		7,710,744	44,273,215	5,303,737
Cash and cash equivalents at the end of the year	17	16,146,977	41,464,525	7,710,744

This statement is to be read in conjunction with the accompanying notes.

CITY OF FREMANTLE
RATE SETTING STATEMENT
FOR THE YEAR ENDED 30TH JUNE 2019

	NOTE	2019 Actual \$	2019 Budget \$	2018 Actual \$
OPERATING ACTIVITIES				
Net current assets at start of financial year - surplus/(deficit)	27(b)	2,649,364	2,316,439	1,873,112
		2,649,364	2,316,439	1,873,112
Revenue from operating activities (excluding rates)				
Rates - Specified Area		159,116	159,113	151,820
Service Charges (Underground Power)		7,576	11,919	-
Operating Grants, Subsidies and Contributions		3,615,583	3,361,563	3,977,600
Fees and Charges		23,738,475	22,828,983	22,984,299
Interest Earnings		1,847,113	1,613,761	2,048,714
Profit on Sale of Assets		62,630	659,000	21,322
Other Revenue		1,345,059	1,071,421	1,529,017
		30,775,552	29,705,760	30,712,772
Expenditure from operating activities				
Employee Costs		(37,747,393)	(37,809,270)	(36,566,741)
Materials and Contracts		(26,991,200)	(27,126,588)	(26,063,472)
Depreciation on Non Current Assets		(7,154,608)	(6,983,915)	(6,676,768)
Interest Expenses		(389,680)	(389,677)	(756,905)
Utility Charges (gas, electricity, water)		(1,939,436)	(2,075,632)	(2,194,158)
Loss on Sale of Assets		(2,439,905)	(12,948,150)	(46,837)
Insurance Expenses		(859,138)	(751,780)	(729,658)
Other Expenditure		(4,363,862)	(2,442,971)	(2,909,862)
		(81,885,202)	(90,527,983)	(75,944,401)
Non-cash amounts excluded from operating activities	27(b)	11,188,211	19,273,065	6,560,802
Amount attributable to operating activities		(37,272,075)	(39,232,719)	(36,797,715)
INVESTING ACTIVITIES				
Capital Revenue				
Non-operating grants, subsidies and contributions		2,659,194	3,234,502	3,096,806
Proceeds from disposal of assets	11(a)	7,089,969	29,201,850	74,981
		9,749,163	32,436,352	3,171,787
Capital Expense				
Purchase of property, plant and equipment	9(a)	(9,677,360)	(54,398,695)	(5,955,447)
Purchase and construction of infrastructure	10(a)	(2,840,146)	(2,730,382)	(4,444,150)
Purchase of investment property	13	(22,068)	(531,500)	(291,131)
		(12,539,574)	(57,660,577)	(10,690,728)
Amount attributable to investing activities		(2,790,411)	(25,224,225)	(7,518,941)
FINANCING ACTIVITIES				
Repayment of borrowings	15(b)	(1,718,932)	(1,718,932)	(10,041,743)
Proceeds from borrowings	15(c)	-	20,000,000	-
		(1,718,932)	18,281,068	(10,041,743)
Reserve Transfers				
Transfer to Reserves (Restricted Assets) - Capital	4	(7,089,969)	(29,201,850)	-
Transfer to Reserves (Restricted Assets) - Operating	4	(62,212)	(66,556)	(312,211)
		(7,152,181)	(29,268,406)	(312,211)
Transfer from Reserves (Restricted Assets) - Capital	4	8,118,077	29,741,524	12,941,434
Transfer from Reserves (Restricted Assets) - Operating	4	164,281	219,523	447,060
		8,282,358	29,961,047	13,388,494
Amount attributable to financing activities		(588,755)	18,973,709	3,034,540
Surplus/(deficit) before imposition of general rates		(40,651,241)	(45,483,235)	(41,282,116)
Total amount raised from general rates	26	45,649,991	45,558,235	43,931,480
Surplus/(deficit) after imposition of general rates	27(b)	4,998,750	75,000	2,649,364

This statement is to be read in conjunction with the accompanying notes.

CITY OF FREMANTLE RATE SETTING STATEMENT FOR THE YEAR ENDED 30TH JUNE 2019				NOTE	2019 Actual	2019 Budget	2018 Actual
					\$	\$	\$
OPERATING ACTIVITIES							
Net current assets at start of financial year - surplus/(deficit)	27(b)				2,649,364	2,316,439	1,873,112
					2,649,364	2,316,439	1,873,112
Revenue from operating activities (excluding rates)							
Office of the Chief Executive					3,980,315	3,222,931	3,743,437
City Business Directorate					19,767,448	19,633,807	19,904,976
Community Development Directorate					4,203,616	3,942,907	4,910,017
Strategic Planning and Projects Directorate					798,800	829,779	696,154
Infrastructure and Projects Directorate					2,025,321	2,066,336	1,441,626
People and Culture Directorate					52	10,000	16,562
					30,775,552	29,705,760	30,712,772
Expenditure from operating activities							
Office of the Mayor and Councillors					(692,979)	(928,917)	(801,563)
Office of the Chief Executive					(6,569,007)	(5,996,904)	(6,491,893)
City Business Directorate					(30,174,154)	(38,242,083)	(24,967,581)
Community Development Directorate					(12,661,590)	(12,107,079)	(12,302,151)
Strategic Planning and Projects Directorate					(3,222,226)	(3,520,896)	(3,640,843)
Infrastructure and Projects Directorate					(27,441,235)	(28,538,709)	(26,557,682)
People and Culture Directorate					(1,124,011)	(1,193,395)	(1,182,688)
					(81,885,202)	(90,527,983)	(75,944,401)
Non-cash amounts excluded from operating activities	27(b)				11,188,211	19,273,065	6,560,802
Amount attributable to operating activities					(37,272,075)	(39,232,719)	(36,797,715)
INVESTING ACTIVITIES							
Capital Revenue							
Non-operating grants, subsidies and contributions					2,659,194	3,234,502	3,096,806
Proceeds from disposal of assets	11(a)				7,089,969	29,201,850	74,981
					9,749,163	32,436,352	3,171,787
Capital Expense							
Purchase of property, plant and equipment	9(a)				(9,677,360)	(54,398,695)	(5,955,447)
Purchase and construction of infrastructure	10(a)				(2,840,146)	(2,730,382)	(4,444,150)
Purchase of investment property	13				(22,068)	(531,500)	(291,131)
					(12,539,574)	(57,660,577)	(10,690,728)
Amount attributable to investing activities					(2,790,411)	(25,224,225)	(7,518,941)
FINANCING ACTIVITIES							
Repayment of borrowings	15(b)				(1,718,932)	(1,718,932)	(10,041,743)
Proceeds from borrowings	15(c)				-	20,000,000	-
					(1,718,932)	18,281,068	(10,041,743)
Reserve Transfers							
Transfer to Reserves (Restricted Assets) - Capital	4				(7,089,969)	(29,201,850)	-
Transfer to Reserves (Restricted Assets) - Operating	4				(62,212)	(66,556)	(312,211)
					(7,152,181)	(29,268,406)	(312,211)
Transfer from Reserves (Restricted Assets) - Capital	4				8,118,077	29,741,524	12,941,434
Transfer from Reserves (Restricted Assets) - Operating	4				164,281	219,523	447,060
					8,282,358	29,961,047	13,388,494
Amount attributable to financing activities					(588,755)	18,973,709	3,034,540
Surplus/(deficit) before imposition of general rates					(40,651,241)	(45,483,235)	(41,282,116)
Total amount raised from general rates	26				45,649,991	45,558,235	43,931,480
Surplus/(deficit) after imposition of general rates	27(b)				4,998,750	75,000	2,649,364

CITY OF FREMANTLE
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30TH JUNE 2019

21 RELATED PARTY TRANSACTIONS

Elected Members Remuneration

The following fees, expenses and allowances were paid to council members and/or the Mayor.

	2019 Actual	2019 Budget	2018 Actual
	\$	\$	\$
Local Government Allowance Exp - Mayor	88,864	88,864	88,864
Local Government Allowance Exp - Deputy Mayor	22,216	22,216	22,216
Meeting Allowance Exp - Mayor	47,046	47,046	47,046
Meeting Allowance Exp - Deputy Mayor	31,364	31,364	29,765
Meeting Allowance Exp - Committee Chairperson	-	94,092	88,099
Meeting Allowance Exp - Elected Member	345,004	250,912	228,337
Other Allowance Exp - Mayor	3,500	3,500	3,500
Other Allowance Exp - Deputy Mayor	3,500	3,500	3,500
Other Allowance Exp - Elected Members	38,500	38,500	36,813
Other Allowance Exp - Mayor Vehicle	6,895	6,500	6,074
	586,889	586,494	554,214

Key Management Personnel (KMP) Compensation Disclosure

The total of remuneration paid to KMP of the City during the year are as follows:

	2019 Actual	2018 Actual
	\$	\$
Short-term employee benefits	1,283,991	1,275,851
Post-employment benefits	118,120	101,890
Other long-term benefits	39,561	19,915
	1,441,672	1,397,656

All members of KMP are provided with free parking within the City when attending on council business.
All members of KMP are provided with free access to the City's Leisure Centre.

Short-term employee benefits

These amounts include all salary, fringe benefits and cash bonuses awarded to KMP except for details in respect to fees and benefits paid to elected members which may be found above.

Post-employment benefits

These amounts are the current-year's estimated cost of providing for the City's superannuation contributions made during the year.

Other long-term benefits

These amounts represent long service benefits accruing during the year.

Termination benefits

These amounts represent termination benefits paid to KMP (Note: may or may not be applicable in any given year).

CITY OF FREMANTLE
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30TH JUNE 2019

21 RELATED PARTY TRANSACTIONS (Continued)

Transactions with related parties

Transactions between related parties and the City are on normal commercial terms and conditions, no more favourable than those available to other parties, unless otherwise stated.

No outstanding balances or provisions for doubtful debts or guaranties exist in relation to related parties at year end.

The following transactions occurred with related parties:	2019	2018
	Actual	Actual
	\$	\$
Purchase of goods and services	94,200	3,500

Related Parties

The City's main related parties are as follows:

i. Key management personnel

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any elected member, are considered key management personnel.

ii. Other Related Parties

The associate person of KMP was employed by the City under normal employment terms and conditions.

iii. Entities subject to significant influence by the City

An entity that has the power to participate in the financial and operating policy decisions of an entity, but does not have control over those policies, is an entity which holds significant influence. Significant influence may be gained by share ownership, statute or agreement.

iii. Joint venture entities accounted for under the equity method

The City is a participant in the Canning Vale Regional Resource Recovery Centre (RRRC). The interest in the joint venture entity is accounted for in these financial statements using the equity method of accounting. For details of interests held in joint venture entities, refer to Note 22.



Auditor General

INDEPENDENT AUDITOR'S REPORT

To the Councillors of the City of Fremantle

Report on the Audit of the Financial Report

Opinion

I have audited the annual financial report of the City of Fremantle which comprises the Statement of Financial Position as at 30 June 2019, the Statement of Comprehensive Income by Nature or Type, Statement of Comprehensive Income by Program, Statement of Changes in Equity, Statement of Cash Flows and Rate Setting Statement for the year then ended, and notes comprising a summary of significant accounting policies and other explanatory information, and the Statement by the Chief Executive Officer.

In my opinion the annual financial report of the City of Fremantle:

- (i) is based on proper accounts and records; and
- (ii) fairly represents, in all material respects, the results of the operations of the City for the year ended 30 June 2019 and its financial position at the end of that period in accordance with the *Local Government Act 1995* (the Act) and, to the extent that they are not inconsistent with the Act, Australian Accounting Standards.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of my report. I am independent of the City in accordance with the *Auditor General Act 2006* and the relevant ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to my audit of the annual financial report. I have also fulfilled my other ethical responsibilities in accordance with the Code. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of Matter – Basis of Accounting

I draw attention to Note 1 to the annual financial report, which describes the basis of accounting. The annual financial report has been prepared for the purpose of fulfilling the City's annual financial reporting responsibilities under the Act. Regulation 16 of the Local Government (Financial Management) Regulations 1996 (Regulations), does not allow a local government to recognise some categories of land, including land under roads, as assets in the annual financial report. My opinion is not modified in respect of this matter.

Responsibilities of the Chief Executive Officer and Council for the Financial Report

The Chief Executive Officer (CEO) of the City is responsible for the preparation and fair presentation of the annual financial report in accordance with the requirements of the Act, the Regulations and, to the extent that they are not inconsistent with the Act, Australian Accounting Standards. The CEO is also responsible for such internal control as the CEO determines is necessary to enable the preparation of a annual financial report that is free from material misstatement, whether due to fraud or error.

In preparing the annual financial report, the CEO is responsible for assessing the City's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the State government has made decisions affecting the continued existence of the City.

The Council is responsible for overseeing the City's financial reporting process.

Auditor's Responsibility for the Audit of the Financial Report

The objectives of my audit are to obtain reasonable assurance about whether the annual financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the annual financial report.

As part of an audit in accordance with Australian Auditing Standards, I exercise professional judgment and maintain professional scepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the annual financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the CEO.
- Conclude on the appropriateness of the CEO's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the City's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the annual financial report or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report, as we cannot predict future events or conditions that may have an impact.
- Evaluate the overall presentation, structure and content of the annual financial report, including the disclosures, and whether the annual financial report represents the underlying transactions and events in a manner that achieves fair presentation.

I communicate with the Council and the CEO regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

Report on Other Legal and Regulatory Requirements

In accordance with the Local Government (Audit) Regulations 1996 I report that:

- (i) In my opinion, the following material matter indicates a significant adverse trend in the financial position of the City:
 - a. The Operating Surplus Ratio has been below the Department of Local Government, Sport and Cultural Industries standard for the past 2 years, with the current year ratio also being below the previous year.

The financial ratios are reported at Note 36 to the annual financial report.

- (ii) All required information and explanations were obtained by me.
- (iii) All audit procedures were satisfactorily completed.
- (iv) In my opinion, the Asset Consumption Ratio and the Asset Renewal Funding Ratio included in the annual financial report were supported by verifiable information and reasonable assumptions.

Other Matter

The annual financial report of the City for the year ended 30 June 2018 was audited by another auditor who expressed an unmodified opinion on that annual financial report. The annual financial ratios for 2017 and 2018 in Note 36 of the audited annual financial report were included in the audited annual financial report for those years.

Matters Relating to the Electronic Publication of the Audited Financial Report

This auditor's report relates to the annual financial report of the City of Fremantle for the year ended 30 June 2019 included on the City's website. The City's management is responsible for the integrity of the City's website. This audit does not provide assurance on the integrity of the City's website. The auditor's report refers only to the annual financial report described above. It does not provide an opinion on any other information which may have been hyperlinked to/from this annual financial report. If users of the annual financial report are concerned with the inherent risks arising from publication on a website, they are advised to refer to the hard copy of the audited annual financial report to confirm the information contained in this website version of the annual financial report.



CAROLINE SPENCER
AUDITOR GENERAL
FOR WESTERN AUSTRALIA
Perth, Western Australia
9 December 2019

FPOL2001-12 COUNCIL DECISION MAKING DURING ELECTORAL PERIOD POLICY

ATTACHMENT 1

Council Policy



COUNCIL DECISION MAKING DURING ELECTORAL PERIOD POLICY

Policy scope

To provide guidance as to appropriate decision making of the Council during an electoral period, whilst balancing this with the need to not unnecessarily hinder Council from dealing with business as it arises.

Policy statement

Major Decisions

Council will not make any of the following decisions during an electoral period unless extraordinary circumstances occur:

1. Any decision relating to the appointment, remuneration, or termination of employment, of the Chief Executive Officer, other than a decision to appoint an Acting Chief Executive Officer.
2. A decision relating to the final adoption of a Local Planning Scheme, or Local Planning Policy, (including amendments to these) where they propose significant changes in land use, development density or development standards,
3. A decision to enter into a contract with a value greater than 0.1% of the City's annual budgeted revenue (inclusive of GST) in the relevant financial year. (As at 2017 /2018 the estimated threshold is \$119,000) (other than for the purposes of road works, road maintenance or drainage works)
4. A decision to spend funds for an additional purpose where the value of that expenditure exceeds \$50,000.

Extraordinary circumstances

1. Where, during an electoral period, the CEO determines that extraordinary circumstances apply, the CEO may submit a report on a major decision for council's consideration, subject to the report including a statement detailing why extraordinary circumstances apply.
2. Where, during an electoral period, the CEO determines that extraordinary circumstances apply; the CEO may include matters relating to a major policy decision for elected member discussion at informal council meetings, forums, workshops or briefings.

Definitions and abbreviations

'decision of Council' - any decision made by the Council at an Ordinary or Special meeting, or any decision made by a Committee or Officer of Council acting under the delegated authority of Council.

An **Electoral Period** shall be from close of nominations, being 37 days prior to the Election Day in accordance with section 4.49(a) of the *Local Government Act 1995*, until 6pm on Election Day.

Extraordinary circumstances - a circumstance that requires council to make or announce a major decision during the electoral period because, in the CEO's opinion, delaying the decision or announcement to occur after the electoral period has reasonable potential to:

- a. incur or increase legal, financial and/or reputational risk; or
- b. cause detriment to the strategic objectives of the City of Fremantle.